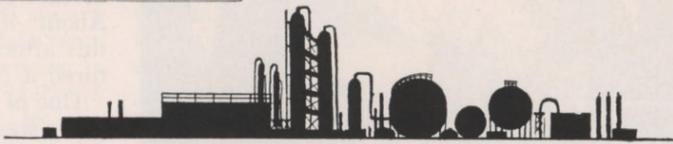




shellegram



SHELL OIL COMPANY
HOUSTON REFINERY

SHELL CHEMICAL CORP.
HOUSTON PLANT

OL. 23, No. 12

HOUSTON, TEXAS

DECEMBER, 1958

Ditch Fill-in Adds to Looks of Refy. Road

The construction work that has been watching in recent weeks neared completion this month with two important items in sight — beautification and drainage improvement.

A joint effort of the Refinery and Chemical Plant, this project was designed to eliminate the open ditch which often was made unsightly by stagnant water pools and dead vegetation resulting from draining.

Originally, 29 different pipes carried water from Chemical's property into the ditch. Different pipe and varying ground levels resulted in the uneven flow of the water into pools. Chemical Plant employees replaced the 29 pipes with ten new ones of eight-inch to 30-inch diameter, all of them installed at strategic points and at specific grade elevations for better drainage.

Refinery employees handled the job of digging out the ditch and putting in the 3,000 feet of 12- to 36-inch concrete pipe on the outfall side of the drainage system. Brick boxes with

See DITCH FILLED, Page 6

Teachers From Local Schools Visit Refinery

Refinery personnel extended a warm welcome on Nov. 13 to 20 teachers from the Pasadena school system who visited the Shell installation as part of the activities of Business-Education Week.

Earlier during this week for changing ideas and personnel, six Refinery employees spent a day visiting in a Pasadena school and talking to the students about many different aspects of the oil industry.

Teachers who visited the Refinery were given an introduction to refining processes through use of a large flow board and were taken on a bus tour of the plant by Technologist Marx Isaacs. They stopped for a trip to the top of the Cat cracker.

Smaller groups then visited different parts of the Refinery for a closer look at specific activities. A luncheon, also attended by Refinery personnel, took part in the activities, and a discussion by H.

See REFINERY, Page 6

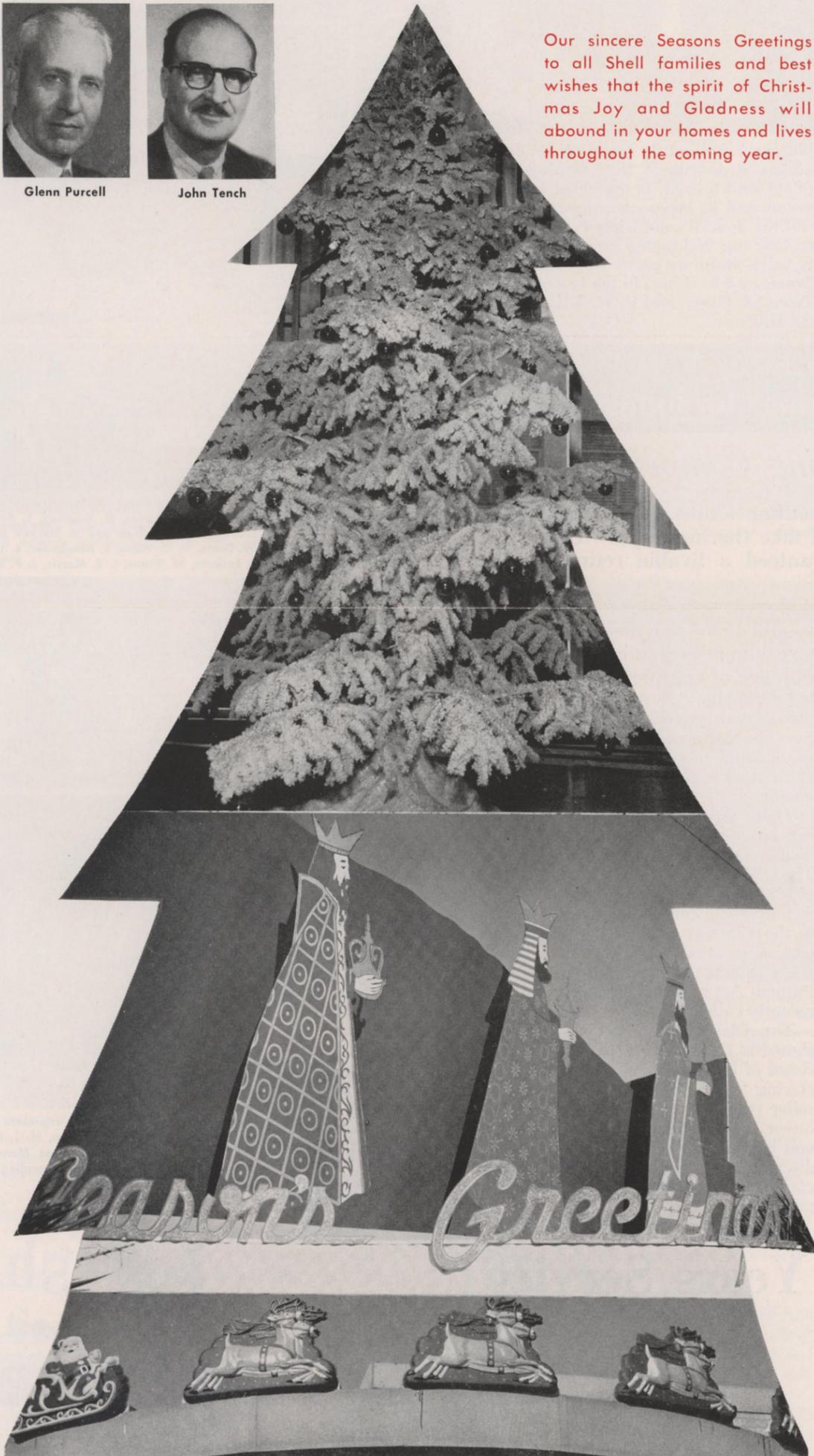


Glenn Purcell



John Tench

Our sincere Seasons Greetings to all Shell families and best wishes that the spirit of Christmas Joy and Gladness will abound in your homes and lives throughout the coming year.



The above Refinery Christmas decorations helped extend warm Yuletide greetings every day throughout the Holiday season to all employees from Management and from the many persons who assisted in their preparation. The entrance road scene depicting the three Wise Men is the result of the combined efforts of many persons including G. B. Dunn, Paint Shop; Lydia Farris, W. B. Thames and I. G. Loomis, Carpenter Shop; C. L. Budd, Drafting Room; E. C. Reeves, Electric Shop, and Fay Hilliard, P&IR, who also provided overall coordination for all Christmas decorations. Receptionist Margie Goyen provided a big assist in helping decorate the large tree.

Chemical Visit Caps Business-Education Week

In recent years the educators of this country along with representatives of industry have been exchanging information and ideas as to how the educational system in the United States can meet the needs of the fast-moving advances made in technology. The need for well-trained and well-educated young people is great today and will be even greater in years to come.

One attempt to meet this problem is Business Education Week sponsored by the Pasadena Chamber of Commerce. During these five days, business and education leaders change places, each seeing the others' problems and accomplishments.

This year four Houston Plant men visited two high schools in Pasadena. Here they were given the opportunity to see modern methods of education and had the opportunity to talk with the students and explain to them how the Amer-

Photographs accompanying all front page stories will be found on page 6 with continuations of the stories.

ican economic system operates. Educators actually feel that businessmen can do this job best since they represent those industries that need the trained individuals to keep the wheels turning in the right direction and at the proper speed.

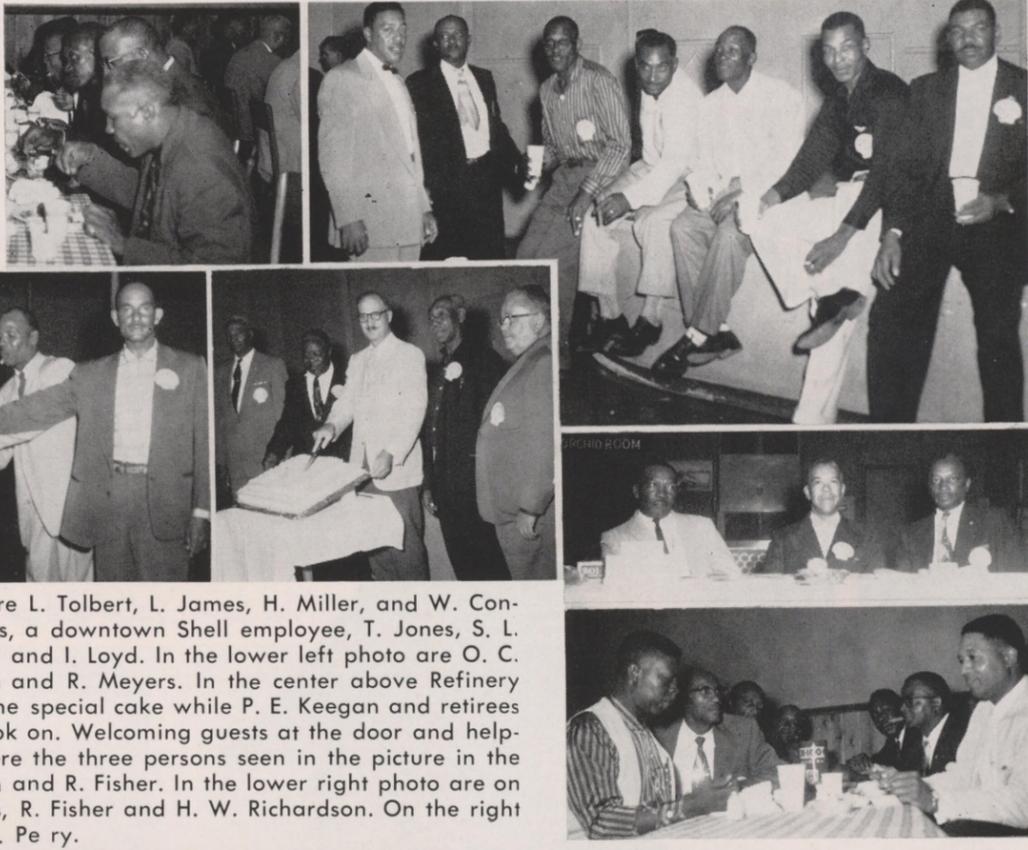
R. L. Geiler, Training Assistant, P&IR, and G. M. Seaman, Chief Accountant, Treasury, visited the South Houston Senior High School. H. C. Terford, Assistant Chief Chemist, and W. D. Kinney, Assistant Manager, P Dept., visited the Pasadena High School. These men spent the entire day in classrooms. In some instances they took over the class and taught a subject. This brought forth an opportunity to show the students how such a subject was applied in modern business.

The last phase of the program was a visitation by 16 Pasadena and South Houston teachers to the Chemical Plant. Upon arriving at the Plant they went directly to the cafeteria for an orientation meeting held by J. F. Rooda, Assistant Superintendent-Technical. This was followed by a tour of the installation.

See CHEMICAL VISITORS, Page 6

Final Refinery Service Party Is Success

These pictures show some of the activities at the November 8 Refinery Ten-And-Over party which was attended by 100 members of this Service Club. Also in attendance were three pensioners and five employees of downtown Shell activities. Club members enjoyed an all-day program of entertainment, good fellowship and fine food at the Alabama Catering Co. Also part of this year's observance for employees with ten or more years was attendance at the Wheatley-Yates football game on Thanksgiving Day. In the picture at top left identifiable are L. Tolbert, L. James, H. Miller, and W. Conley. In the top right photo are E. Adams, a downtown Shell employee, T. Jones, S. L. Richardson, F. C. Brooks, W. Wingfield and I. Loyd. In the lower left photo are O. C. Dupree, retiree G. Robinson, C. Newton and R. Meyers. In the center above Refinery Manager John Tench prepares to cut the special cake while P. E. Keegan and retirees G. Robinson, G. Garrett and J. Allen look on. Welcoming guests at the door and helping to organize the successful party were the three persons seen in the picture in the middle right: S. L. Stewart, O. G. Green and R. Fisher. In the lower right photo are on left side of table L. Mickle, A. B. Evans, R. Fisher and H. W. Richardson. On the right side are E. Thomas, D. B. Jones and N. Pe ry.



Final Chemical Service Party Well Attended

The final Chemical Service Club party was recently held at the Tropicana Drive Inn. About 46 members attended this afternoon affair that featured a complete banquet. One of the highlights of the party was the cutting of a cake decorated with a Shell Pecten. Glenn Purcell, Manager of the Chemical Plant, did the cake-cutting honors and gave the first piece to Central Gaddis. Gaddis was thus honored for being the employee present with the greatest number of years service. He celebrated his 25th anniversary earlier this year. Another high point was the introduction of the 23 employees who marked their 10th anniversary this year. The food served consisted of three meats: chicken, boneless beef and ribs. This combination was joined by an assortment of other foods befitting the occasion.

To provide you with information about... Public Issues Affecting Our Industry Problems Regarding Competition

Should free market competition follow the line of "dog eat dog and the Devil take the hindmost?" Or should everybody be guaranteed a livable return from his business?

These questions have perplexed economists and lawmakers for generations — and have provided untold headaches to oil marketers who are often caught between two opposing philosophies of competition.

On one side of the road are advocates of "hard" competition who believe public interest is best served by highly competitive pricing with no artificial restraints. Gasoline price wars are an example of hard competition in action.

At the other extreme are those who favor "soft" competition. They reason that noholds-barred slugging in the marketplace can ultimately lead to elimination of many competitors—and fewer competitors will mean a monopolistic market.

Scars inflicted by these opposing concepts of competition are readily apparent in the oil industry.

The Sherman Anti-Trust Act of 1890 and subsequent prosecutions and court opinions under this law sum up the spirit of hard competition. The Sherman Act sought to force hard price competition

by forbidding restraints on prices, such as collusive practices among competitors that would tend to eliminate competition and bring about monopoly.

There are at least three big legislative landmarks in the history of soft competition: The Clayton Anti-Trust Act of 1914, the Robinson-Patman Act of 1936 (an amendment to the Clayton Act), and the persistent attempts in recent years to amend the Robinson-Patman Act by means of a bill recently called "S. 11."

The Clayton Act was designed to limit some of the excesses of hard competition, declaring "discrimination" by a seller (that is, one price to one buyer, another price to a second buyer) to be illegal if the discrimination tended to lessen competition or promote monopoly.

The Robinson-Patman Act,



enacted in the midst of the depression, tightened the laws against price discrimination but still permitted a company accused of price discrimination to offer "as a complete defense" the fact that it had reduced prices in good faith to meet the equally low price of a competitor.

Under the Robinson-Patman Act, a case now famous in the oil industry—and in anti-trust law generally—was brought by the Federal Trade Commission late in 1940. Standard Oil Company (Indiana) had been supplying seven small jobbers in Detroit.

Three of these seven were lured away by lower prices offered by competitors. When Standard moved to hold the business of the remaining four by offering the lower competitive price, the F.T.C. accused Standard of price discrimination. After protracted litigation, the Supreme Court in 1951 decided in favor of Standard, saying that any company has the "right of self-defense against a price raid by a competitor."

But the F.T.C. did not rest. It took the case all the way

See COMPETITION, Page 3

Service Club members in Tropicana Drive-Inn banquet room. Left to right R. Strickland, T. Jones, W. Reader, M. Godfrey, L. Armstrong, O. Young, A. Hebert, L. Worsham, F. Douglas, John Holt and U. Harvey (on opposite side of table), O. E. Edwards, W. Lewis, H. V. Willis, L. Alexander, L. L. Greer, E. Matthews, F. Willis, J. Robinson, J. Jackson, W. Evans, L. E. Morris, J. P. Brooks, and V. Harris.



Five employees in top picture represent almost 70 years of Shell Service. They are (l. to r.) L. E. Morris, O. Young, H. J. Blakely, N. Cummings and W. Washington. In lower picture Chemical Plant Manager Glenn Purcell prepares to cut cake decorated with a Shell Pecten. Standing by are U. Harvey, left and John Holt who served as master of ceremonies.

30 Years Service



H. W. Adams
Eng. Office (Refy.)



H. N. Fricks
Eng. Field (Refy.)



J. H. Griffey
Eng. Field (Refy.)

JAKE KOBLER, Editor
(Refinery)

R. L. BURGET, Associate Editor
(Chemical Plant)

Staff Photographers: Sam Davis, Al Locke

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Chemical Expands Shops Building

The interior of the Engineering-Field Shops Building at the Chemical Plant has undergone many changes since the addition of 13,500 square feet of working area last year. One side of the extension is now occupied by the Machine Shop and the other by the Welding Shop. Along with the added space came several ad-

vantages. The fact that the Welding Shop is virtually off by itself eliminates, to some extent, the possibility of other workers being exposed to the light flashes from arc welding torches.

Also, the Welding Shop has the latest in ventilation for the removal of fumes. While these fumes are not dangerous they

are unpleasant in a closed area.

The Machinist section has equal advantages in that the machines are spaced farther apart.

In the place once occupied by the Machine Shop there is a new and modern Toolroom. This addition has an enlarged storage capacity, more

room for the Tool Repairmen to do their work, plus a drive-in window that is used to load equipment on to trucks for delivery outside the Shops Building.

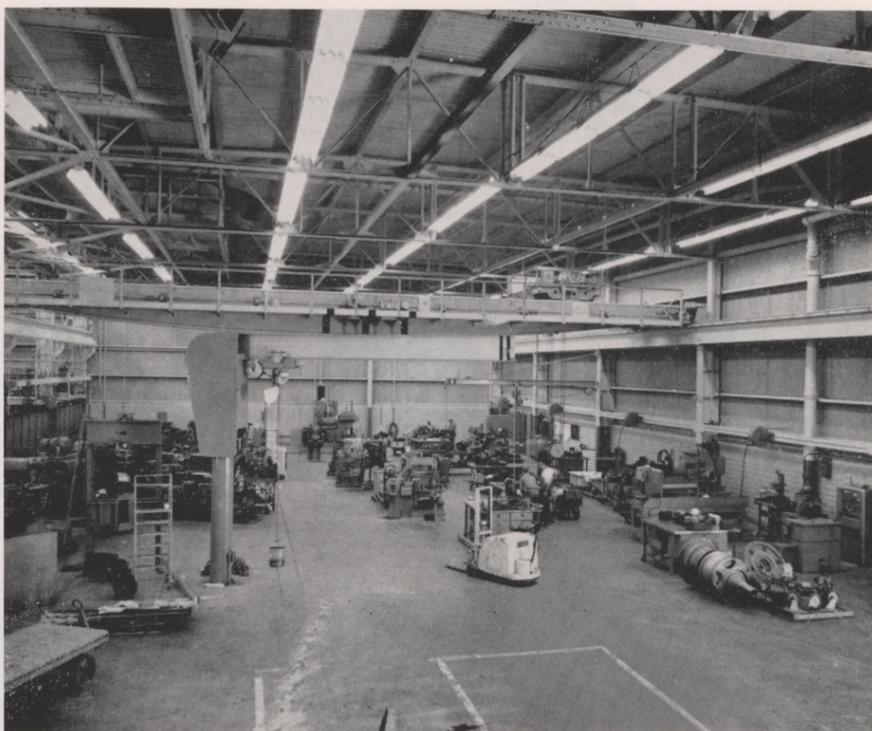
An elevator-type hoist has been installed and will be used to bring the equipment from the rooftop second floor of the

toolroom down to the ground floor.

The toolroom also features a new technique for rapid and sure identification of special tools. A series of five boards has been set in a steel frame with the tools on both sides of each board. Now all a craftsman need do is select the appropriate item from the board.



View shows half of Chemical Plant's expanded Engineering-Field Shops Building. Truck shown in center is parked on new driveway that extends through center of building. Behind truck is Welding Shop, and at right is new Toolroom.



Shown above is Machine Shop that now occupies one-half of 13,500 square foot expansion.

Competition —

(Continued from Page 2)

back to the Supreme Court on the ground that Standard had acted in good faith in this particular instance. Once more, in January, 1958, the Supreme Court found in Standard's favor. (Meanwhile, companion suits which had been brought against Gulf, Texaco and Shell, but not tried pending outcome of the Standard case, were dismissed in July, 1957.) Advocates of soft competition wasted no time. As soon as the Supreme Court's 1951 decision was announced, a bill was introduced in Congress to overturn the High Court's decision. This bill, sharply restricting the freedom of a seller to lower his price to meet his competitor, has been before Congress ever since.

In its most recent form, titled "S. 11" in the Senate and "H.R. 11" in the House Representatives, this bill became a hotly disputed piece of business legislation. During the 84th Congress (1955-56), it passed the House but was not acted upon by the Senate; it was reintroduced into the



Full view of Toolroom shows enlarged working and storage area. At top of picture is second floor storage area where heavy equipment is kept.

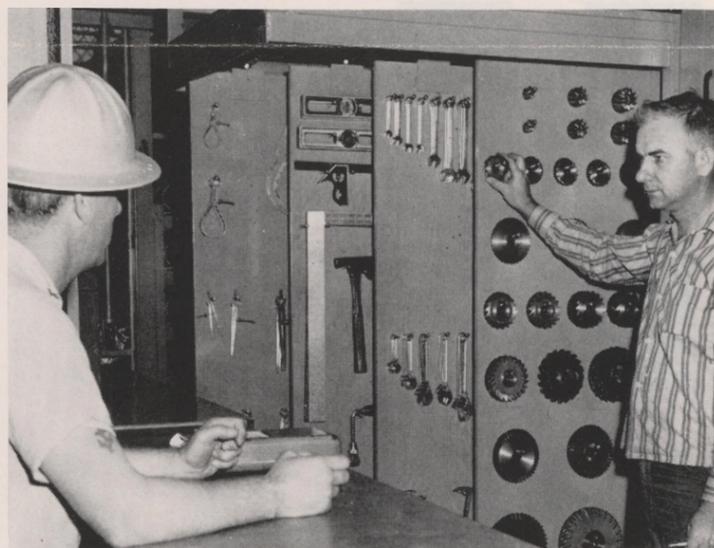
85th Congress (1957-58) and was still pending when Congress adjourned. Washington observers expect to see the same measure (perhaps with a new title) introduced once again early in the 86th Congress, which convenes in January, 1959.

Such a measure would affect sellers of almost every product, and it would have

severe effects on oil marketing. Those in the oil industry who favor the restrictions embodied in "S. 11" say it would end price wars by preventing companies from assisting their dealers who are caught in bad price situations.

In reply to this argument, oil companies—including Shell—point out that it is putting the cart before the horse to claim that price assistance to dealers causes price wars, because assistance to dealers is not given until after the price war has started.

Most oil companies agree that if "S. 11" becomes law a supplying company like Shell would be precluded from granting assistance to dealers caught in a price war—unless the company were willing to grant similar assistance to all dealers over a wide area. What is meant by a "wide area" is open to interpretation.



Radical change in tool issuance is represented by new selection boards installed in Toolroom. Counterman No. 1 C. E. Winkler displays cutting tool board so that Machinist No. 1 C. H. Rusk can choose the one he needs. Behind cutting tool board are others that hold different types of tools. To facilitate use of board at window behind this unit there is a similar display of tools on the other side of each board.

Assistance to dealers in a localized price war can amount to a temporary reduction in the wholesale price of several cents per gallon. A company obviously could not afford to grant so large a reduction over a much wider area. Moreover, to drop the price over a wide area would spread a price war into areas where it had not existed before—thus creating the opposite of the effect desired by proponents of soft competition.

Barred from receiving assistance from their supplier, dealers confronted with ruinously low prices would be faced with impossible alternatives: They could lower prices to try to hold their volume of sales, or they could keep their prices at the old high level and watch their sales dry up.

In either case, it would not be long before lack of profits forced them out of business—with serious damage also to Shell and Shell employees because the Company depends on dealers for nearly all of its gasoline sales.

And so the battle goes, proponents of hard competition saying that the best price is always the lowest price and the soft competition advocates insisting that practically anyone who goes into business should be guaranteed a livable return.

How to find a middle path between these extremes in today's highly competitive oil marketing is a problem which eludes complete solution. But of one thing most oil men are sure: restriction of pricing freedom is not the answer.

20 Years Service



I. B. DeWalt
Eng. Field (Refy.)



J. B. Moyers
Lube (Refy.)



J. J. Sandifer
Eng. Field (Refy.)

HOUSTON REFINERY



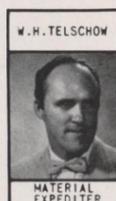
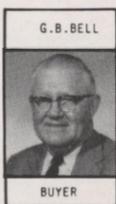
PURCHASING - STORES DEPARTMENT

STAFF PERSONNEL

DECEMBER 1, 1958



MATERIAL CONTROL



OFFICE

OUTSIDE STORES



SUB STORES



MAIN WAREHOUSE



Shell News Drops Service List; Shellegram Policy Is Unchanged

SHELL NEWS will discontinue publishing the names of employees completing their 10th, 15th and 20th years of service in 1959, but the SHELLEGRAM plans no change in next year's service birthday coverage.

Editors of the nationwide SHELL NEWS said the number of service anniversaries has increased substantially in recent years necessitating a change in coverage to meet the magazine's space limitations. However, the magazine will continue to run the photographs of employees celebrating anniversaries of 25, 30, 35 and 40 years of service. The SHELLEGRAM will

continue to print the names of all persons reaching 10 years, along with pictures of persons completing 15, 20, 25, 30 and 35 years of service. At the Refinery and Chemical Plant combined, 275 persons are eligible to have their pictures published in 1959. Another 129 will complete 10 years.

One interesting feature concerning coverage of Refinery personnel is that more persons are slated to complete their 30th year of service than will complete any of the other covered periods. The large number of 30-year men (73) comes about because 1959 also marks the 30th birthday of the Houston Refinery.



These ten Refinery employees recently completed the third Professional Employees Development course given this year by the Employee Communications Section. A total of 30 employees have taken part in 1958 in this program which consists of training in human relations, supervisory techniques, and Company history, policies and benefits. Seated are O. S. Jenkins, Aromatics; J. E. Gwyn and R. E. Griffith, both of Research; J. B. Banowsky and E. L. Spurlock, both of Engineering Services. Standing are K. S. Messenger, Dispatching; W. W. Wright, Thermal Cracking; G. L. Nuss, Engineering Services; R. J. Olson, Research, and Q. L. Berry, Refinery Lab.

HOUSTON CHEMICAL PLANT



I. M. SHORE

MANAGER

PURCHASING - STORES DEPARTMENT

STAFF PERSONNEL

December 1, 1958



R. S. COX

ASST. MANAGER STORES



J. L. CALDWELL

ASST. MANAGER PURCHASING

STORES

 SUPERVISOR OFFICE	 SENIOR CLERK	 CLERK	 TYPIST	 INVENTORY CHECKER
 FILE CLERK	 STENOGRAPHER	 CLERK	 CLERK	 CLERK
 CLERK	 FILE CLERK	 FOREMAN	 FOREMAN	 FOREMAN
 SENIOR MAT. CHECKER	 MATERIAL CHECKER	 CLERK		

PURCHASING

 BUYER	 SUPERVISOR MAT. CONTROL	 MATERIAL ANALYST
 MATERIAL ANALYST	 MATERIAL EXPEDITER	 MATERIAL EXPEDITER
 MATERIAL EXPEDITER	 TYPIST	

P. H. Sanders Named Assistant Manager In Plant Shipping Dept.

P. H. Sanders has been named Assistant Manager in the Shipping Dept. He will be responsible for the work carried out in the office which includes such things as dispatching industrial chemicals, handling rolling rail stock, invoice preparations and calculations and marine movements. Sanders came to the Shipping Dept. from the Treasury Dept. in 1957 as a supervisor. While in the Treasury Dept. Sanders worked as a Senior Clerk and was made Supervisor of General Accounting.

In 1941 Paul came to work for Shell Oil Company at the Houston Refinery as a Junior Clerk in the Treasury Dept., where he worked on varying assignments.

Paul was granted a B. S. degree in Physical Education

from Rice Institute in 1940. While working at the Refinery he attended night school at the University of Houston where he studied accounting for three years.

During his years at Rice Paul set two track records. At one time he held the South-



west Conference and Junior National AAU record for the 440-yard dash. His time in setting these two marks was 48 and 48.3 seconds respectively. These times are less than three seconds under the now-standing world record. He also ran the 100-yard dash, and the 440, 880 and 1 mile relay.

In high school Paul set a

25 Years Service



J. F. Fairleigh
Distilling (Refy.)



H. D. Smith
Eng. Serv. (Refy.)



J. H. Weidig
Eng. Field (Refy.)

state record for the 440 event in Oklahoma with a time of 49 seconds.

Nine of the 10 busiest commercial airports in the United States are asphalt paved, including the first seven: Midway (Chicago), Miami, LaGuardia (New York), Los Angeles, Atlanta, Denver and Charleston.

SHELLTOX® Aerosol

SHELLTOX® Aerosol kills flies, mosquitoes, roaches, ants, spiders, moths, gnats, fleas, bedbugs, silverfish and many other common household insect pests. Its propellant base is a liquefied gas which vaporizes as soon as released from the container to spread insecticidal fumes.

Planning for Retirement

Shell encourages employees nearing retirement age to think about retirement by inviting them to participate in the Planning for Retirement Program. Since 1952 when the Program was started more than 95 per cent of those invited have participated in the Program.

15 Years Service



E. Adams Eng. Field (Refy.) R. Baker Gas (Refy.) F. L. Barr Eng. (Chem.) G. C. Blystone Lube (Refy.) N. Brown Eng. Field (Refy.)



L. Burnett Eng. Field (Refy.) J. C. Cargill Eng. Field (Refy.) E. G. Carlson, Jr. Research (Refy.) C. C. Cole Eng. Field (Refy.) J. M. Deveraux Eng. Field (Refy.) D. R. Dowdy Th. Crack. (Refy.) J. A. Dowdy Eng. Field (Refy.)



J. W. Eberman Opr. (Chem.) L. F. Gaines Opr. (Chem.) R. B. Hanning Shipping (Chem.) D. A. Haragan P&IR (Chem.) L. Hinton Eng. Field (Refy.) I. J. Landry Tech. (Refy.) H. Mayfield Eng. Field (Refy.)



C. C. McCullough Opr. (Chem.) J. Payne Eng. Field (Refy.) W. T. Price Eng. Field (Refy.) W. Rasmus Eng. Field (Refy.) R. D. Rice Refy. Lab. (Refy.) R. Stevens Eng. Field (Refy.) L. Wallace Eng. Field (Refy.)

Refinery—

(Continued from Page 1)

D. Estes, Manager, Economics and Scheduling, concluded the program.

Employees who visited schools for a day include Estes; W. P. Bryan, Technological; E. L. Claridge, Utilities; F. Hilliard, P&IR; G. A. Martin, Aromatics, and J. C. Merritt, Engineering Services. Hilliard coordinated these events, and Diane Clarke served as Hostess for the teachers' visit.

Teachers who came to the Refinery are Tommy Acuff and Margaret Rose Lodge of South Houston Senior High; Frances Smith, Barbara Kelley, Nina Sue Forbes and Donald McConnell, all of Pasadena Senior High; Eula Martin, Frankie Taylor, Vlasta Machann and Ila V. Edwards, from Southmore Junior High.

From Jackson Senior High came Anna Crouch, Lee Williams, Joe Smith, and Walter Potter; from South Houston Junior High, Elaine Wooler, Alfred Danheim, Jimmy Gibbs and Madelon Feazle; and from the William B. Bailey School, Ruth Parse and Lois Davis.

Chemical Visitors—

(Continued from Page 1)

Serving as tour guides were Technologists M. H. Wray, W. A. Shrode, R. C. Manning and J. T. Sargent.

Following the tour the teachers met in the training room to listen as Roorda explained the general organization of the Houston Plant and the functions of the various departments.

After the training room meeting the teachers were divided into small groups and visited seven departments to get a closer look at specific op-

erations. These departmental tours were guided by E. P. Franzen, Manager of Engineering Development; C. W. DeLong, Assistant Chief Engineer, Engineering; V. W. Wilson, Chief Chemist, Laboratory; H. A. Dufresne, Manager, P&IR; I. M. Shore, Manager, Purchasing-Stores; I. Shultz, Manager, Technological, and K. B. Field, Manager, Treasury.

The day ended for the teachers at a luncheon at which Glenn Purcell, Plant Manager, served as host.



Teachers who visited Chemical Plant during Business Education Week leave cafeteria for tour of plant. J. T. Sargent (left) and R. C. Manning, in center of picture with head turned, served as tour guides.



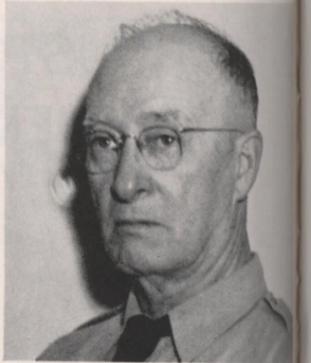
H. D. Estes, Manager of the Economics and Scheduling Dept., tells visiting teachers some interesting facts about the size of Refinery operations.

B. H. Sermons, Retiree, Dies

It is with regret that we inform his many friends at the Refinery of the death last month of Benjamin H. Sermons, who had been on the pension list since 1949. He was 70 years of age.

His death came on Nov. 15 at his home near Eunice, La. A native of Louisiana, Mr. Sermons first came to work at the Houston Refinery in May, 1929, as a Boilermaker Helper, but spent most of his Shell career as a Gateman, having retired from that position.

He went on retirement July 1, 1949, and shortly moved back to Louisiana. Expressions of sympathy from all Refinery employees who once worked with Mr. Sermons are extended to his widow and other survivors.



B. H. Sermons

Ditch Filled—

(Continued from Page 1)

gratings were constructed at the junction with the line from the Chemical Plant.

Fill dirt was hauled in and covered with six to eight inches of top soil. The whole thing was graded out almost level with the road, leaving only a slight depression for drainage of surface water through the gratings. The whole area is being sodded to complete the beautification aspect of the project.

A sampling connection was constructed so that Chemical Plant personnel can maintain a check on the content of the waste water in order to combat corrosion of the concrete pipes.

Roy D. Plaisance served as Project Engineer for the Refinery's part of the program with F. L. Fredrickson as his counterpart at the Chemical Plant.

X-100® Motor Oil reduces engine wear and extends engine service life because it gives optimum lubrication under all driving conditions.

10 Years Service

REFINERY

ENGINEERING FIELD

- | | |
|------------------------------|-----------------|
| J. W. Clary | E. M. Perkins |
| J. D. Coker | J. M. Rice |
| D. Dearman | N. F. Rodgers |
| G. E. Farnsworth | W. O. Schneider |
| L. N. Gatlin | R. R. Smith |
| J. B. Griffin | C. S. Todd |
| E. Burke, Lube Oils | |
| H. A. Hayes, Jr., Refy. Lab. | |
| R. J. McCallister, Aromatics | |
| J. D. Phoenix, Treasury | |
| R. D. Weatherford, Treasury | |

CHEMICAL

ENGINEERING FIELD

- | | |
|--------------------------|------------------|
| P. M. Bell | J. M. Moon |
| W. J. Brown | J. W. Page |
| H. I. Callender | B. G. Rhodes |
| H. Hagin | J. L. Stinebower |
| L. J. Langley | |
| W. L. Gailey, Operations | |
| J. D. Lee, Stores | |
| A. L. McGee, Operations | |
| L. D. Smith, Operations | |



Refinery Brickmasons work on one of the drain boxes on the new line installed along the Refinery entrance road.

SHELL OIL COMPANY

P. O. Box 2527

Houston 1, Texas

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