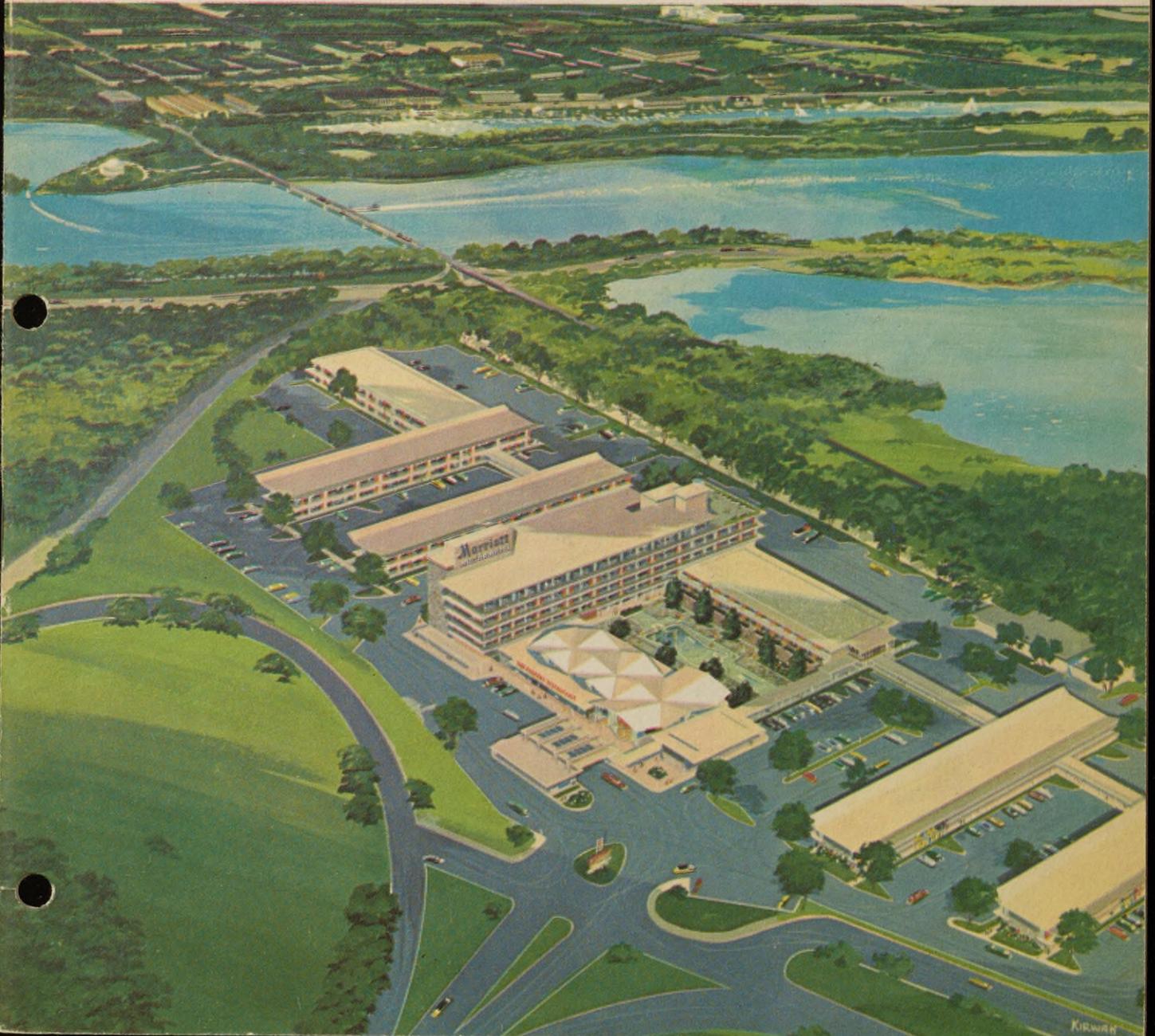


1956 ANNUAL REPORT

Hot Shoppes, inc.

FOR THE FISCAL YEAR ENDED JULY 29, 1956

The Marriott Motor Hotel—Twin Bridges, Washington 1, D.C.



Marriott

MOTOR HOTEL



/ annual report

Hot Shoppes, Inc.

for the fiscal year ended July 29, 1956

EXECUTIVE OFFICES */ 5161 River Road, Washington 16, D. C.*

T • *A view of Hot Shoppes new Marriott Motor Hotel*
COVER • *Aerial view of the new Marriott Motor Hotel*

a message / to our stockholders:

Your Company has just completed a year of extensive expansion. During fiscal 1956, we have opened sixteen new restaurant operations, bringing the total operating units to 66. Our sales volume has risen to \$29,170,667 for an increase of 24% over 1955.

OPERATING RESULTS

This \$5,619,046 sales increase was derived from old and new locations alike, with our new restaurants accounting for some three-fourths of the total increase. The sixteen new units were open for only a portion of the year, and consequently their normal sales contribution to our business can be expected to be greater than the total realized in fiscal 1956.

Net profits before taxes in 1956 were \$1,845,830 as compared to \$1,829,248 in 1955. This stability of earnings in the face of increased sales is attributed to the expenses incurred in opening the new operations. Expansion programs impose heavy burdens on a company's managerial and financial resources, and the planning and absorbing of new units always involve certain non-recurring expenses on both the administrative and operating levels. Operating profits at locations open during the previous year have been satisfactory. We did, however, suffer some loss of profits when our drive-in restaurant at 4110 Wisconsin Ave., N.W., Washington, D. C., was destroyed by fire. A new service restaurant will be built at this location.

Federal and state income taxes in 1956 of \$997,843 compared with \$993,945 in 1955. 1956 net profits after taxes totaled \$847,987 and again closely approximated 1955's net of \$835,303.

Dividends paid in 1956 totaled \$299,413, or 35% of 1956 earnings. These dividends represent a continuation of the established quarterly rate of 15¢ per share of Common Stock.

FINANCIAL CONDITION

Our current asset position remains strong. Cash of \$3,677,922 exceeds by some one-half million dollars our total current liabilities of \$3,160,497, and Hot Shoppes' current ratio of 1.9 to 1 in 1956 compares well to that of 2.1 to 1 in 1955 in spite of sizeable expenditures for fixed assets.

The Statement of Consolidated Financial Condition shows that the Company has invested a substantial sum in buildings, improvements, furniture and fixtures; and we have acquired several additional sites for further expansion. In addition, we have over \$2,500,000 invested in the construction of the Marriott Motor Hotel. This project has been financed temporarily through a construction loan from the Riggs National Bank. Permanent financing for the Marriott Motor Hotel has been arranged with the Equitable Life Assurance Society of the United States.

MANAGEMENT CHANGES

The past year saw a number of organizational changes in your Company. At a special meeting of the Board of Directors in March, the position of Executive Vice President was created, and our former Vice President and Treasurer, Mr. Milton A. Barlow, was elected to this position. This senior executive position was created to reduce the operating load which the President has been carrying, enabling him thereby to devote his time and efforts to broad policy plans and programs.

Another major change was the election, by the Board of Directors, of Mr. Woodrow D. Marriott to the position of Vice President in charge of Store Operations. Mr. Marriott succeeded Mr. John S. Daniels, who has been elevated to the position of Vice



President in charge of Manufacturing, Procurement and Merchandising.

We are also pleased to announce the addition to our staff of Mr. Frank C. Kimball, Vice President in charge of our Real Estate Department.

Other changes in the year just ended were the election of Mr. John K. Hedler to the position of Treasurer and the creation of the position of Controller, to which Mr. Donald R. Jackson was appointed.

Latest appointee to our staff is Mr. Wayne D. McAllister from California. After the sudden death of our former architect, Mr. Joseph G. Morgan, Mr. McAllister was appointed Vice President in charge of Architecture and Engineering.

EXPANSION IN 1956

The sixteen new locations include ten of our famous drive-in restaurants. All of these locations provide dining room, counter and curb service; and four of the ten have Pantry Houses. Four of these new drive-in restaurants are on the New York State Thruway where we are now operating with permanent facilities.

Four new industrial or governmental feeding operations were opened during fiscal 1956. These are located at the Philip Morris plant in Richmond, Virginia; the Brown and Williamson Tobacco Corporation in Petersburg, Virginia; the Rossford Ordnance Depot near Toledo, Ohio; and the Denver Federal Center in Denver, Colorado.

Our airline catering division has added two new operations—one at the Idlewild International Airport in New York City, and the other at the new O'Hare Field in Chicago, Illinois.

EXPANSION PLANNED FOR 1957

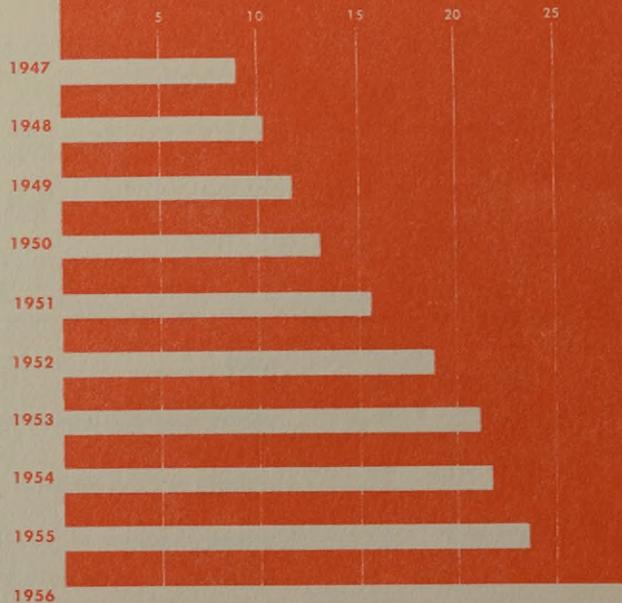
The Marriott Motor Hotel, which is pictured on the cover of this report, will open in December of this year. This 370 room structure, the largest of its kind in the world, will mark Hot Shoppes' first venture into the motor hotel field.

The Marriott Motor Hotel will combine, at family prices, the comforts and services of a fine hotel with the popularity and convenience of a motel. Such a combination recognizes the overwhelming preferences of the American public, and also represents the most advanced thinking in motor hotel design.

(continued on page 12)

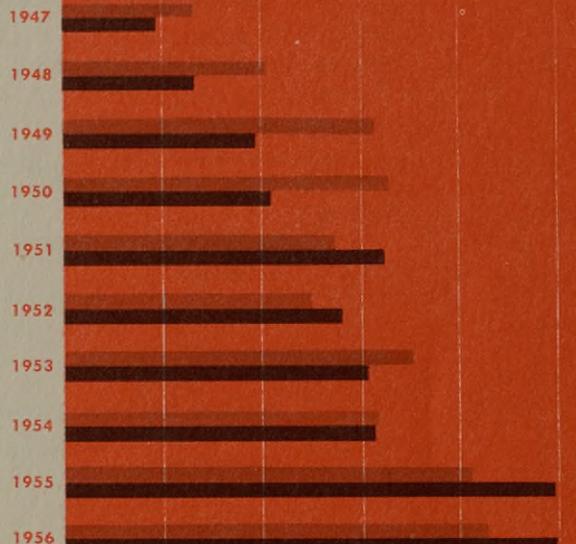
SALES

millions of dollars



TAXES & NET INCOME AFTER TAXES

thousands of dollars



Net Income after taxes
Income and excess profits taxes

200 400 600 800 1000

a summary / of operations

	1956	1955
SALES	\$29,170,667	\$23,551,621
EARNINGS BEFORE INCOME TAXES		
In Dollars	\$ 1,845,830	\$ 1,829,248
A Share of Common Stock	\$2.37	\$2.36
INCOME TAXES		
In Dollars	\$ 997,843	\$ 993,945
A Share of Common Stock	\$1.28	\$1.28
NET INCOME		
In Dollars	\$ 847,987	\$ 835,303
A Share of Common Stock	\$1.09	\$1.08
COMMON STOCK DIVIDENDS PAID		
In Dollars	\$ 299,413	\$ 313,296
A Share of Common Stock	\$0.60*	\$0.60*
EARNINGS REINVESTED		
In Dollars	\$ 571,711	\$ 493,690
A Share of Common Stock	\$0.73	\$0.64
STOCKHOLDERS' INVESTMENT		
In Dollars	\$ 6,964,618	\$ 6,103,271
A Share of Common Stock	\$8.93	\$7.88
WORKING CAPITAL	\$ 2,926,611	\$ 2,779,700
COMMON AND CLASS B COMMON SHARES	780,248	774,276
STOCKHOLDERS	2,873	2,714

* Dividends declared on Common Stock only, at the rate of fifteen cents per quarter.

HOT SHOPPES, INC. and subsidiaries

Statement of Consolidated Income and Retained Earnings

For the years ended July 29, 1956 and July 31, 1955

auditors' certificate

We have audited the records of account of Hot Shoppes, Inc. and its subsidiaries for the fiscal period August 1, 1955, to July 29, 1956, in accordance with generally accepted auditing standards applicable to the circumstances, and, in connection therewith, we did not omit any procedures deemed necessary or applicable. Our examination included a general review of income and expense accounts, a test-check of inventory quantities, and analyses and verification of other accounts to the extent we deemed appropriate.

We hereby certify that, in our opinion, the accompanying balance sheet and related statements of income and surplus fairly present, in accordance with generally accepted principles of accounting, the true financial condition of Hot Shoppes, Inc. and its subsidiaries as at July 29, 1956, and the results of its operations for the period ended on that date.

Respectfully submitted,
WAYNE KENDRICK & COMPANY

Wayne Kendrick

By Wayne Kendrick
Certified Public Accountant

November 5, 1956

	1956	1955
GROSS INCOME		
From operations	\$29,170,667	\$23,551,621
Other	101,282	69,167
	<u>\$29,271,949</u>	<u>\$23,620,788</u>
DEDUCTIONS		
Cost of sales and operating expenses.....	\$25,063,581	\$19,753,721
Administrative, miscellaneous, and interest expenses.....	2,362,538	2,037,819
	<u>\$27,426,119</u>	<u>\$21,791,540</u>
INCOME BEFORE PROVISION FOR INCOME TAXES....	\$ 1,845,830	\$ 1,829,248
PROVISION FOR FEDERAL AND STATE INCOME TAXES.....	997,843	993,945
NET INCOME	\$ 847,987	\$ 835,303
RETAINED EARNINGS —		
At Aug. 1, 1955, and Aug. 1, 1954.....	5,036,475	4,542,785
	<u>\$ 5,884,462</u>	<u>\$ 5,378,088</u>
DEDUCT		
Dividends on Common Stock.....	\$ 299,413	\$ 313,296
Miscellaneous deductions.....	(23,137)	28,317
	<u>\$ 276,276</u>	<u>\$ 341,613</u>
RETAINED EARNINGS —		
At July 29, 1956, and July 31, 1955 (Note D).....	<u>\$ 5,608,186</u>	<u>\$ 5,036,475</u>

The accompanying notes (page 7) are an integral part of this statement.



HOT SHOPPES, INC. and subsidiaries

St. Louis, Mo.

as at July 29, 1956, and July 29, 1955

	1956	1955
ASSETS		
CURRENT ASSETS		
Cash.....	\$ 3,677,922	\$3,485,948
Accounts receivable		
Trade.....	579,088	549,777
Employees.....	11,683	18,075
Other.....	11,756	22,423
Receivables from the sale of fixed assets— current portion (see below)	228,000	13,000
Inventories — at lower of average cost or market		
Food, cigarettes, novelties, etc.....	809,362	554,607
Farm — livestock and supplies.....	85,805	90,751
Expense supplies.....	401,443	350,240
Prepaid expenses.....	282,049	166,686
Total Current Assets.....	<u>\$ 6,087,108</u>	<u>\$5,251,507</u>
OTHER ASSETS		
Receivables from the sale of fixed assets (less current portion above).....	\$ 24,652	\$ 35,482
Cash surrender value of life insurance.....	130,803	111,120
Investment in subsidiary (Note A).....		19,000
	<u>\$ 155,455</u>	<u>\$ 165,602</u>
FIXED ASSETS (at cost)		
Land.....	\$ 1,335,508	\$ 737,909
Buildings and improvements — less accumulated depreciation of \$211,860 in 1956 and \$153,369 in 1955.....	1,038,107	303,336
Leasehold improvements — less accumulated amortization of \$690,243 in 1956 and \$593,049 in 1955.....	675,573	535,027
Furniture and fixtures — less accumulated depreciation of \$2,654,989 in 1956 and \$2,274,643 in 1955.....	2,273,448	2,109,795
Automotive equipment — less accumulated depreciation of \$230,825 in 1956 and \$183,659 in 1955.....	145,965	112,190
Other.....	74,487	53,824
Construction in progress.....	2,599,104	307,388
Total assets.....	<u>\$ 8,142,192</u>	<u>\$4,159,469</u>
	<u>\$14,384,755</u>	<u>\$9,576,578</u>

Statement of consolidated financial condition

July 31, 1955

Liabilities and Stockholders' Investment

	1956	1955
CURRENT LIABILITIES		
Accounts payable		
Trade creditors.....	\$ 1,231,698	\$ 706,272
Income taxes withheld.....	4,077	92,698
Miscellaneous.....	40,953	6,129
Notes payable — current portion (see below).....	155,292	96,500
Accrued salaries, wages, and bonuses.....	440,852	363,038
Accrued payroll taxes, permits, and other taxes.....	100,321	65,487
Provision for income taxes (Note B).....	969,491	992,297
Miscellaneous.....	217,813	149,386
Total Current Liabilities.....	<u>\$ 3,160,497</u>	<u>\$2,471,807</u>
FIXED LIABILITIES		
3¾ % construction notes payable less current portion of \$30,940—see current liabilities (Note C).....	\$ 2,554,766	\$.....
5% debenture notes payable (payable \$12,500 annually—subordinated) less current portion of \$12,500 — see current liabilities.....	75,000	87,500
4½ % note payable (payable \$42,000 semi-annually; balance due June 1, 1967) less current portion of \$84,000 — see current liabilities (Note D).....	830,000	914,000
4½ % mortgage payable—less current portion of \$27,852 (Note E).....	799,874
Total Fixed Liabilities.....	<u>\$ 4,259,640</u>	<u>\$1,001,500</u>
Total Liabilities.....	<u>\$ 7,420,137</u>	<u>\$3,473,307</u>
STOCKHOLDERS' INVESTMENT		
Common stock — \$1 par value; 1,000,000 shares authorized; outstanding.....	\$ 563,497	\$ 534,025
Class B common stock—\$1 par value; 750,000 shares authorized; outstanding.....	216,751	240,251
Capital contributed in excess of par value of common stock (Note A).....	576,184	292,520
Retained earnings		
Unrestricted.....	2,513,552	1,941,841
Restricted as to dividends (Note D).....	3,094,634	3,094,634
Total Stockholders Investment.....	<u>\$ 6,964,618</u>	<u>\$6,103,271</u>
Total Liabilities and Stockholders' Investment.....	<u>\$14,384,755</u>	<u>\$9,576,578</u>

The accompanying notes are an integral part of this statement.

FOOTNOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Principles of Consolidation

The consolidated financial statements include the accounts of Hot Shoppes, Inc. and thirty-three wholly owned subsidiaries. In consolidation, intercompany accounts and transactions have been eliminated.

NOTE A

In 1956 the investment in this subsidiary was increased to \$249,000 and included in the land account in conformance with a ruling by the Securities and Exchange Commission. The increase of \$230,000 is also reflected in capital contributed in excess of par value of common stock (see Stockholders' Investment section).

NOTE B

The Internal Revenue Service has audited our records thru July 31, 1949, and all additional taxes resulting therefrom have been paid. The Internal Revenue Service audit for the fiscal years 1950, 1951, 1952, and 1953 is in progress, but has not yet been completed.

NOTE C

The 3¾% construction notes payable represent temporary financing on the Marriott Motor Hotel. A commitment for a 20 year mortgage loan to replace these notes has already been obtained from the Equitable Life Assurance Society of the United States.

NOTE D

A provision in the 4½% note payable to the Penn Mutual Life Insurance Company is that dividends, distributions, and payments on the Common Stock shall be paid only from consolidated surplus accumulated subsequent to July 31, 1951, and then only if the consolidated net current assets equal at least \$1,000,000 after giving effect to such proposed dividend or distribution.

NOTE E

Principal and interest on the 4½% mortgage payable are being amortized by equal annual payments of \$64,530.24 over the 20 year period ending August 31, 1975. This mortgage loan is secured with the land and buildings at 5161 River Road, Washington 16, D. C.

HOT SHOPPES, INC. / *management*



MILTON A. BARLOW
Executive Vice President
1941



PAUL M. MARRIOTT
*Vice President of Hot Shoppes, Inc.
and President
of Hot Shoppes Caterers, Inc.*
1932



JOHN S. DANIELS
*Vice President in Charge of
Manufacturing, Procurement, and
Merchandising*
1932



SIDNEY S. WILCOX
*Vice President, Philadelphia
Operations*
1933

directors



J. WILLARD MARRIOTT
*Chairman of the Board
and President, Hot Shoppes, Inc.*



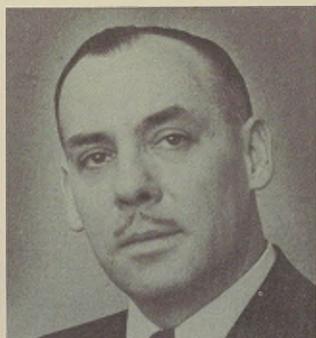
ALICE S. MARRIOTT
Vice President, Hot Shoppes, Inc.



ERIC JOHNSTON
*President, Motion Picture
Association of America,*



WOODROW D. MARRIOTT
Vice President, Store Operations
1938



FRANK C. KIMBALL
Vice President, Real Estate
1955



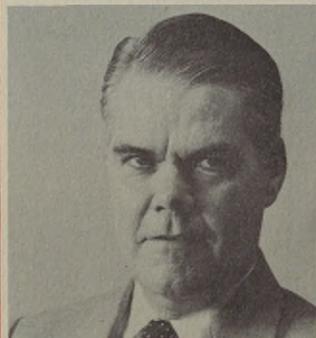
WAYNE D. McCALLISTER
Vice President, Architecture
1956



JOHN K. HEDLER
Treasurer
1943



BETTY L. CUSHWA
Secretary
1948



JAMES M. WOODWARD
Director of Manufacturing
1932



HAROLD C. CURTIS
Director of Procurement
1934



J. RIDGE HICKS
Director of Personnel
1945



JAMES M. JOHNSTON
Senior Partner
Johnston, Lemon & Co.



ROGER J. WHITEFORD
Senior Partner
Whiteford, Hart, Carmody & Wilson

transfer agent AMERICAN SECURITY & TRUST COMPANY
15th St. and Pennsylvania Ave., Northwest,
Washington, D. C.

registrar THE RIGGS NATIONAL BANK
1503 Pennsylvania Avenue, Northwest,
Washington, D. C.

auditors WAYNE KENDRICK & COMPANY
Rust Building, 1001 Fifteenth Street, Northwest,
Washington, D. C.

general counsel WHITEFORD, HART, CARMODY & WILSON
815 Fifteenth Street, Northwest,
Washington, D. C.

HOT SHOPPES, INC. / *facilities expansion*



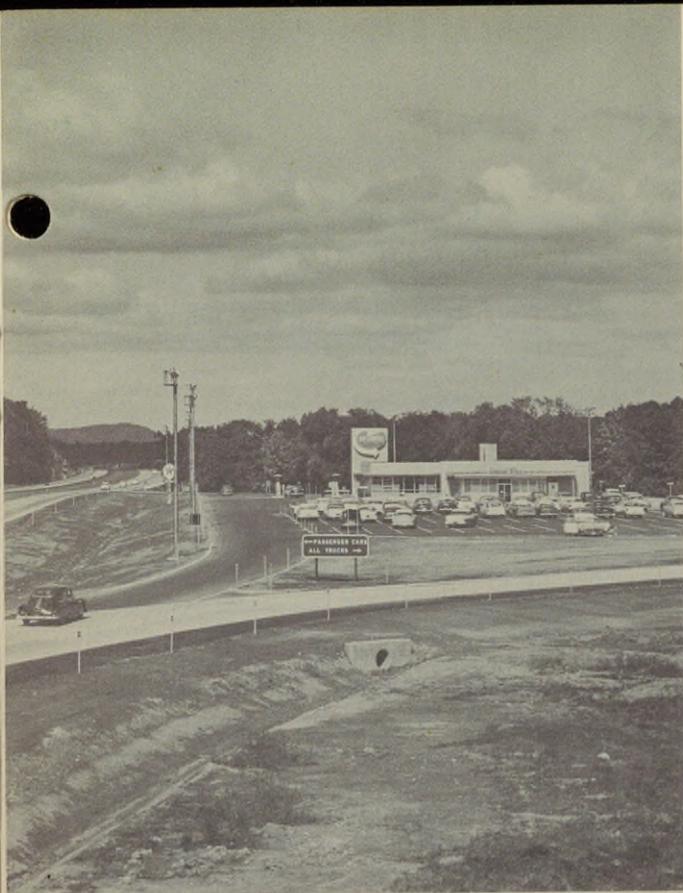
THE MODERN RAMBLER STYLE of architecture is typified in this new Hot Shoppe at Seven Corners in Arlington, Virginia. This style is used in six new shoppes opened this year. All provide dining room, counter, and curb service; four of the six have pantry houses.



NEW BALTIMORE OPERATION. This is the new Hot Shoppes located in the ultra-modern Hecht Company store on Edmondson Avenue in Baltimore. A bakery shop, also operated by Hot Shoppes, is in the main building.

ONE OF THE LARGEST shopping centers in America, Wheaton Plaza will cover 80 acres and accommodate 55 stores and offices, plus parking for 5,000 automobiles. This Hot Shoppe, now under construction, will be completed soon.





ALONG THE THRUWAY, from New York to Albany, motorists will see and visit the seven restaurants operated by the Hot Shoppes.

FIRST FLY-IN SERVICE. On June first of this year, eyes popped among guests and passersby at our Fourteenth Street Bridge Shoppe, when Hot Shoppes President, J. W. Marriott, and Vice President of Real Estate, Frank Kimball, were flown there to lunch in a helicopter.



ELECTRONIC CURB SERVICE has come to Hot Shoppes. Many have already been equipped with the new Teletray System, a device whereby the guest calls his order directly into a central switchboard rather than waiting for the curb boy to take his order. This system also supplies music.

SERVING THE NEWEST. When the fabulous turbo-prop Viscount marked America's entry into the jet age for commercial airlines, Hot Shoppes was there to serve it, just as it serves all 12 of America's major airlines.



to our stockholders (cont'd)

The facilities of the Marriott Motor Hotel include air conditioning, free radio and television in every room, a gift and necessity shop, a barber shop, a beauty shop, a gasoline station, a swimming pool and recreation area, an automatic guest laundry, and a hospitality desk that will offer theater tickets, sight-seeing tours, baby sitting services, airplane and train tickets, and out of town motel and hotel reservations. Guests will register at a drive-in desk, and bicycle attendants will guide them to parking areas adjacent to their rooms. In addition, a 250 seat Hot Shoppe restaurant will be provided on the premises. Room rates will be competitive with those of motels in the area.

While the Marriott Motor Hotel is by far the largest new unit planned for 1957, we are continuing to expand our restaurant operations. A new airline catering operation was opened at Love Field in Dallas, Texas, on September 1, 1956. On October 15, 1956, we opened a 300 seat Hot Shoppe cafeteria adjacent to the new Hecht Company department store on Edmondson Avenue, Baltimore, Maryland. On the same date we opened a 250 seat cafeteria addition to our restaurant at 8643 Colesville Road, Silver Spring, Maryland. This new cafeteria is in the center of one of the finest suburban shopping areas in metropolitan Washington, D. C.

New drive-in restaurants are under construction at Wheaton, Maryland, and at Greensboro, North Carolina. In addition to these, we are planning to replace the restaurant that burned at 4110 Wisconsin Avenue, Washington, D. C., with a larger and more modern structure; and a new drive-in site has been acquired at New Hampshire Avenue and East-West Highway near Takoma Park, Maryland.

We are now operating four locations on the New York State Thruway, and three more restaurants are to be constructed there for our use.

In April, 1956, Hot Shoppes was the successful bidder for the three restaurant operations on Florida's Sunshine State Parkway. Initially this new limited access highway will link Miami and Fort Pierce, Florida, and plans call for its eventual extension northward to the Georgia state line. These operations are located in one of the world's most popular tourist centers and hold considerable promise for your Company. We look forward to the early completion of these new restaurants.

Constantly alert to new opportunities, Hot Shoppes, Inc. is at present considering a number of additional expansion alternatives. Our outlook for

the future is one of guarded optimism. In view of the anticipated national increase in family units, purchasing power, and the increasing rate of growth in service industry revenues, we feel that the years to come can reasonably be expected to deal favorably with our enterprises.

MERCHANDISING

Your Company's most intensive promotional efforts are concentrated on providing the wholesome food and surroundings that have made Hot Shoppes synonymous with "Food for the Whole Family" to the millions of patrons who dine with us several times a week. The goodwill of these people is our most valued possession, and our entire operational program is directed toward preserving and building this customer satisfaction through courteous and efficient service, quality food, attractive facilities and reasonable prices.

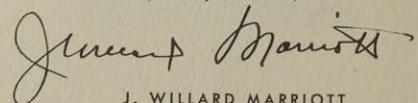
We have completed the installation of telephone ordering systems for curb service at 15 restaurants after our successful test installation at the new Richmond Hot Shoppe. In most cases, these telephone ordering systems have been installed in conjunction with drive-under canopies which make curb service feasible in all types of weather. These two programs have strengthened the important curb service phase of our business, and we plan to add these facilities to more of our restaurants during the coming year.

The new drive-in restaurant near Seven Corners, Virginia, features our first self-service Pantry House. This innovation has reduced the labor cost of our Pantry House operations, and plans are going forward to adopt this faster mode of service in our other Pantry Houses.

EMPLOYEES

In effecting our growth during the past year, our force of employees has increased to more than 5,000 persons. We appreciate the contribution that all of our people, both old and new, have made to the success of Hot Shoppes' expanded operations. Our accomplishments in fiscal 1956 would not have been possible without their hard work and loyal support.

Respectfully submitted,



J. WILLARD MARRIOTT
President

October 29, 1956

HOT SHOPPES[®]

77 operations



WASHINGTON, D. C.

Service & Drive-in Restaurants

Georgia Ave. and Gallatin Street, N. W.
4110 Wisconsin Ave., N. W. (U. S. 240)
4340 Connecticut Ave., N. W. (Alt. U. S. 29)
1404 Park Road, N. W.
14th and G Streets, N. W. (Colorado Bldg.)
14th and Rhode Island Ave., N. E. (U. S. 1)
4th and Florida Ave., N. E.
2301 Bladensburg Road, N. E. (U. S. 1-50)
4700 South Capitol Street, S. E.
New York Ave. and Bladensburg Road, N. E.

Cafeterias

1621 H Street at Connecticut Ave., N. W.
Meridian Hill Hotel, 16th and Euclid St., N. W. (U. S. 29)
McLean Gardens, 3811 Porter Street, N. W.
CBS Radio & Television Studio Snack Bar

Government Cafeterias

U. S. Naval Security Station, 3801 Nebraska Ave., N. W.
Securities and Exchange Commission, 425 Second St., N. W.
Treasury Department, 15th and Penna. Ave., N. W.
Bureau of Printing and Engraving, 14th and C. St., S. W.

Institutional Feeding

Children's Hospital, 2125 13th Street, N. W.

MARYLAND

Service & Drive-in Restaurants

Bethesda, Wisconsin Ave. at East-West Highway (U. S. 240)
Silver Spring, 7980 Georgia Avenue (U. S. 29)
Silver Spring, 8643 Colesville Road (U. S. 29)
Hyattsville, 5315 Baltimore Avenue (U. S. 1)
College Park, 7300 Baltimore Avenue (U. S. 1)
Langley Park, New Hampshire Avenue and University Lane
Baltimore, 5807 Harford Road
Baltimore, Hecht Co., Edmondson Avenue and Swan Street

Government Cafeteria

Fort Meade

VIRGINIA

Service & Drive-in Restaurants

Alexandria, Mt. Vernon Memorial Highway
Shirlington, off Shirley Highway (Rte. 350)
Arlington, 3130 Lee Highway (U. S. 29-211)
Arlington, South End, 14th Street Bridge (U. S. 1)
Rosslyn (U. S. 29-211)
Fredericksburg, Fall Hill Avenue (Alt. U. S. 1)
Richmond, 2310 West Broad Street
Willston, Arlington Blvd. & Patrick Henry Drive (U. S. 50)

Cafeteria

Richmond, 7th and Grace Streets

Airline Catering

Washington National Airport

Industrial Cafeterias

Norfolk, Ford Motor Company
Richmond, American Tobacco Company
Richmond, Philip Morris Co.
Petersburg, Brown & Williamson Tobacco Company

PENNSYLVANIA

Service & Drive-in Restaurants

Philadelphia, Broad and Stenton Avenue (U. S. 611)
Philadelphia, 28th and Hunting Park Avenue (U. S. 1-13)
Upper Darby, 66th and Market Streets

Government Cafeteria

Philadelphia, Veterans Administration, 5000 Wissahickon Ave.

UTAH

Service & Drive-in Restaurants

Salt Lake City, 534 South Main Street

ILLINOIS

Airline Catering

Chicago Midway Airport
Chicago, O'Hare Field

Industrial and Government Cafeterias

Chicago, Studebaker Plant
Chicago, Rand McNally Building

NEW YORK

Service & Drive-in Restaurants

Albany, Northern Blvd. and Shaker Road

New York State Thruway Restaurants

Sloatsburg
Plattekill
Modena
Ulster
Malden
New Baltimore
Ravena

Airline Catering

Idlewild Airport

NEW JERSEY

Airline Catering

Newark Municipal Airport

GEORGIA

Industrial Cafeterias

Doraville, General Motors Plant
Doraville, Eastman Kodak

FLORIDA

Airline Catering

Miami International Airport

Industrial Cafeterias

Miami, Eastern Airlines
Miami, Pan American Airways

TEXAS

Airline Catering

Dallas, Braniff Airlines

COLORADO

Government Cafeteria

Denver, Federal Center

OHIO

Cafeteria

Toledo, Rossford Ordnance Depot

DRIVE-IN RESTAURANTS

CAFETERIAS

PANTRY HOUSES

SERVICE RESTAURANTS

INDUSTRIAL FEEDING

INSTITUTIONAL FEEDING

AIRLINE CATERING

1956 Annual Report

HOT SHOPPES, inc.