

J. S. CULLINAN
HOUSTON, TEXAS

Houston, Texas, September 26, 1933.

HOUSTON NEGRO HOSPITAL

Mr. J. Y. Powell,
Building.

Dear Sir:

This owns receipt of yours of September 25th.

Replying to the points you raise, I would suggest-

FIRST - That in submitting the proposition, it be based on a fixed per diem charge, bills for which would be rendered monthly and to be subject to an annual audit and adjusted to cost (all factors considered) to the City-County for maintaining its patients in other institutions.

That assuming you settle on a rate of \$3.00 a day and it is found that the City-County cost at their own or other institutions is less, that your per diem rate would be adjusted accordingly annually and the City-County reimbursed.

SECOND - It seems to me that in submitting invitation should issue to all parties at interest to visit the hospital, or if this cannot be done as a group, to invite those who can to visit the hospital individually.

THIRD - I would not be in favor of changing the charter. The method adopted is sound and as I see it nominations for directors might if need be secured from the negro press, churches or otherwise, from which a Board could be selected. I would not favor a mixed Board or relieving the white Advisory Committee from its responsibilities.

It might be proper to mention here that while this is a local institution, I believe the first of its kind, it has had and no doubt continues to have National attention through organizations and individuals interested in such work, a point that we should keep in mind in making or proposing changes, etc.

With the above suggestions, you may feel free to proceed.

Yours very truly,

JSC-WTS

HO

(SGD) J. S. CULLINAN