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The Lone Star State Medical,
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Association

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HOUSTON, TEXAS

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December 5, 1928.
HOUSTON, TEXAS.

To the Honorable Board of Directors and Advisory Committee
of the Houston Negro Hospital.

Sirs:-

Replying to your statement with reference to the adoption of the By-laws by the Staff and their subsequent approval by the Board upon the advice of the Advisory Committee we wish to state that immediately ~~that~~ opening the Hospital the Staff drafted and adopted a set of By-laws. They were drafted after the fashion accepted by the American College of Surgeons in their Standardization of Hospitals. In keeping with their idea we elected to refer them to the Board of Directors for their approval. This was done immediately after their adoption by the Staff and before we dared have them printed. All our Staff meetings and activities about the Hospital have been under their provision likewise all infringements upon same have been cited as such as in conflict with their regulations. Hence, we concluded that all those in active Executive authority were acquainted with the above stated facts.

Regarding the request that Physicians and Surgeons practicing in the Houston Negro Hospital as offering recommendation for the admittance of patients thereto, we beg to state that since our connection with the Hospital as its Staff has to do only with the maintenance of an efficient and ethical medical service, we do not feel it wise that we should infringe upon the rights and duties of the administration officials to the extent of even suggesting regulations for the admission of patients, except possibly to the extent that since the Hospital is strictly a pay Institution, making no provision for charity patients that all patients admitted should produce evidence of having procured before entering, such medical service as ~~meets~~ ^{meets} the requirements for practice in said Hospital and who agrees to continue to serve them there while so confined.

However, in emergency cases the Staff will establish an emergency service that will attend all such calls during their period of service making their own arrangements for their compensation. Said service will be conducted in rotation.

We further suggest, hoping not to be understood as dictating that all executive authority be centered in

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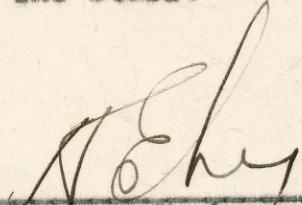
colored Board of Directors, acting of course in cooperation and with the advice of the Advisory Committee. That all employes and the Staff recognise the colored Board and having absolute executive authority. That from their decision appeals may be made to the Advisory Committee when the occasion demands.

There are characteristics that are peculiar to every racial group. There are facts known intimately only by those of said groups. Our race is no exception to this rule. For that reason we feel that a colored Board can better solve the many problems that will surely arise in the prosecution of so great an undertaking.

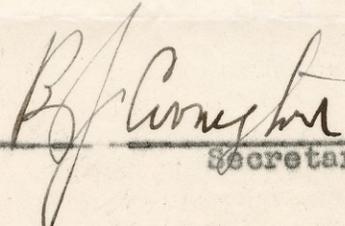
Assuring you of our whole hearted cooperation,

We beg to remain yours respectfully,

The Staff.



Chairman.



Secretary.