

MEMORANDUM

J. S. Cullinan,  
Houston, Texas.

Houston, Texas,

November 12th, 1924.

UNION HOSPITAL  
Colored

CONFIDENTIAL

Judge W. W. Moore,  
Building.

Further referring to mine of the 10th and yours of January 4th, submitting proposed form of charter:

In order to place you in position to discuss with Dr. Slaughter, I will mention the following points:

From my contact with this proposition I had formed the opinion that if provided with a suitable location, including ample ground space, two buildings, one for the nurses and the other one unit of the hospital, such buildings properly equipped with heating and refrigeration plants, beds and linen, the foundation would be laid in accordance with the purpose in view, namely, "To help the Negro to help himself".

The next problem would be to work out capable management and a sound financial plan. You have incorporated the former in your draft, excepting the name and such modifications or changes as further consideration might demand.

As to financing, I gathered that it would be practical to secure as many as fifty stockholders who would pay in \$100.00 each, and probably five hundred sustaining members who could and would pay, say, \$12.00 per annum each. As to both classes of the above, I assume that such payment should give the privileges of the hospital to each contributor without additional payment. Possibly this might be extended to their families as well. As to other patients, reasonable rates for rooms, beds, operating, medical and nurse service would be determined in advance and changed from time to time as experience might demand.

I am simply mentioning the above for the consideration of Dr. Slaughter and yourself; however, I am open minded on the financial plan, and would be glad to receive Dr. Slaughter's and your own ideas when such have been matured.

J. S. Cullinan.