

J S CULLINAN
HOUSTON TEXAS

Houston, Texas,
July 20, 1925.

HOUSTON HOSPITAL

Operating Financial Plan

Judge W. W. Moore,
Building.

Dear Sir:

I made an appointment today with Mr. Maurice Sullivan to discuss the plans to what I hope is a finality. Mr. Sullivan will now redraw, reestimate and resubmit the plans to me in New York for approval. Following such approval bids will be called for in the name of the Fidelity Trust Company, Trustee, total cost to be within the sum of \$ _____, including architect's fees and independent of beds, linen and the miscellaneous equipment required for such institution, the source of which has not at this time been determined.

It is assumed that the City will provide the curbs, sidewalks, street paving, sewer connections and water lines to the property, as well as the hedge and shrubbery that may be required on the premises, the estimate including drives, walks and gates within the property only.

As to the financial plans, I must confess disappointment that more progress has not been made. However, under the circumstances I see but one course open. The City having acquired the land for hospital purposes and the negroes having failed to work out their plans, I deem it incumbent on me to proceed with the construction of the hospital building, eliminating the nurses' quarters, providing the building with necessary heating and refrigerating equipment, and if by the time the building is completed the negroes have failed to work out the financial plan along the lines discussed the building then be turned over to the City for such use they desire to make of it. Hence, you should now call on Terrell to come in, state the case to him and after doing so ask him to cease further solicitation at this time on the part of organizations or individuals, leaving the question of future plans and use to be worked out at a later time.

Yours very truly,

(Signed) J. S. CULLINAN

JSC-WAF

HO-NY

CFC