University of Houston HOUSTON, TEXAS 77004 June 11, 1969 OFFICE OF THE PRESIDENT Professor Henry Chen Department of Finance College of Business Administration Dear Henry: The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received. I wish you to know that I especially value the

encouragement and support contained in your note of May 1. Please know that I am most

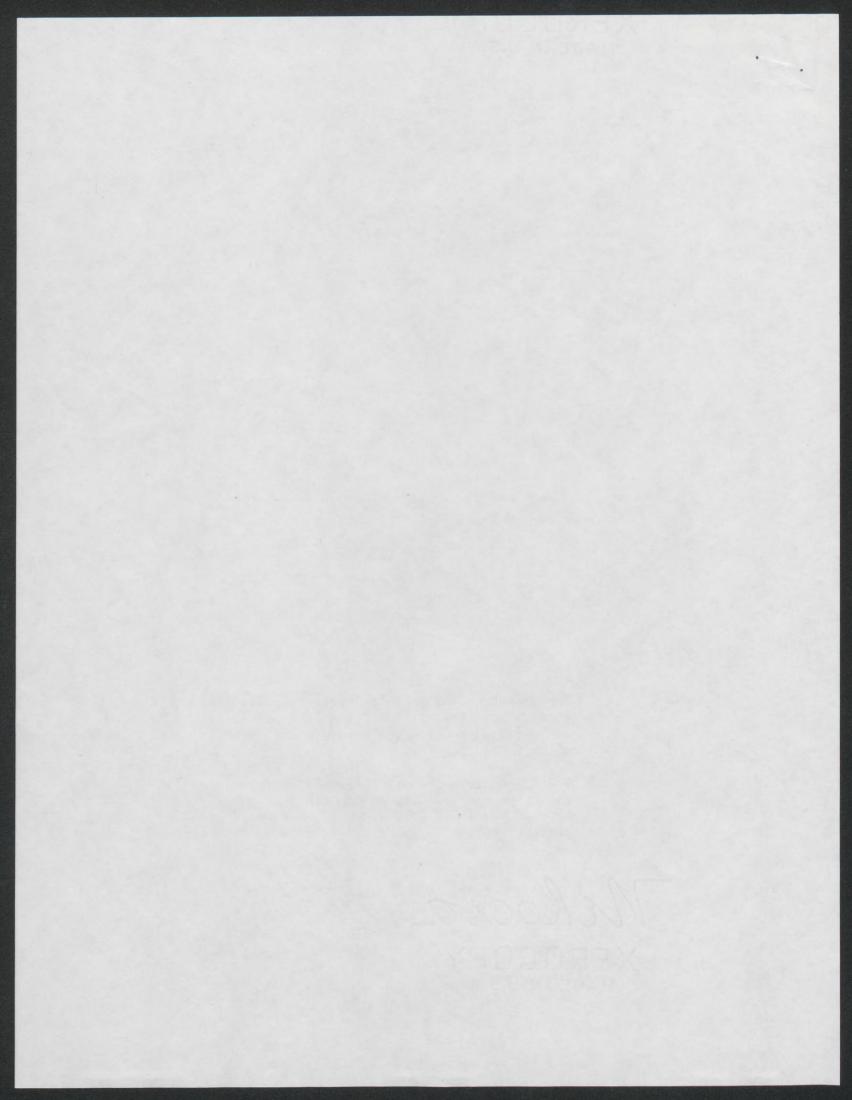
PGH: mah

grateful to you for your friendly thoughtfulness.

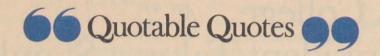
Very sincerely yours,

Philip G. Hoffman

President



University of Houston CULLEN BOULEVARD HOUSTON, TEXAS 77004 AREA CODE 713 COLLEGE OF BUSINESS ADMINISTRATION 5-1-69 748-6600 DEPARTMENT OF FINANCE 1 De a De. Hoffman: Court: Graefuigs & your from a fenins Tuclored to an arlicle from the Current issue of the Reader's Digest. I hope you well lake comfort from the fact that you are not alone in this fight for campies place and decency. I am also a munority member of len society. I believe I could be of some servece to you if you would allow me to be a fort, soldier on your side ling reasoning With The other minority group. Shall be play some femis soon? Best wishes, Respectfulley, Hu, Chen Henry



Have you noticed it's no longer necessary to encourage young people to set the world on fire?

—Arnold H. Glasow

If there's one thing that makes a husband angrier than his wife refusing to tell him where the money went, it's her telling him.

-Roger Allen in Grand Rapids Press

TEMPTATION is an irresistible force at work on a movable body.

-H. L. Mencken

Gop could cause us the keenest embarrassment if He were to reveal to us all the secrets of nature. For boredom and lack of interest we wouldn't know what to do.

—Goethe

ONE THING this country needs is a reduction in its waste line.

-Brunswick Pilot

The short history of some men is that they live so tense that they soon become past tense.

—Jim Goodwin, quoted by Earl Wilson, Publishers-Hall Syndicate

By increasing the size of the keyhole, today's playwrights are in danger of doing away with the door.

—Peter Ustinov in The Christian Science Monitor

Bureaucracy is based on a willingness either to pass the buck or to spend it.

-Mrs. Henry J. Serwat

Man is a slow, sloppy and brilliant thinker; the machine is fast, accurate and stupid.

-William M. Kelly, quoted in Notes, Quotes & Anecdotes, Canada

Perhaps host and guest is really the happiest relation for father and son.

-Evelyn Waugh in Atlantic Monthly

Early to bed and early to rise makes a man healthy, wealthy and apt to mention it.

-Franklin P. Jones in Family Weekly

EVERYONE wants the government to be bold and imaginative and infallible—all at the same time. It will never happen.

-John W. Gardner, No Easy Victories, edited by Helen Rowan (Harper and Row)

A College for Mount pulled President Takes a Stand on Campus Chaos

Condensed from an Open Letter
The Rev. Theodore M. Hesburgh

The trend toward disorder and lawlessness on American college campuses has aroused controversy and confusion among school administrators. Perhaps the most forthright stand taken thus far by a college president is expressed in the following message, written by the Rev. Theodore M. Hesburgh last February to the students and faculty of the University of Notre Dame. (Father Hesburgh was named chairman of the U.S. Commission on Civil Rights in mid-March.)

This LETTER has been on my mind for weeks. It is time that it be written.

The problem that I address exists everywhere in the university world today. It is not enough to label it the alienation of youth from our society. God knows there is more than enough in our often non-glorious

civilization to be alienated from, be one young, middle-aged or old.

The central problem to me is what we do about our world's wrongs, and in what manner, if we are interested in healing rather than destroying. Youth especially has much to offer-idealism, generosity, dedication, service. But the last thing a shaken society needs is more shaking. The last thing a noisy, turbulent, disintegrating community needs is more noise, turbulence and disintegration. Understanding and analysis of social ills cannot be conducted in a boiler factory. Compassion has a quiet way of service. Complicated social mechanisms, out of joint, are not adjusted with sledge hammers.

Last November, after an "incident," I invited our whole University community—especially its central councils of faculty, administration and students—to state their convic-

tions regarding protests that were peaceful and those that threatened the life of the community by disrupting normal operations and infringing upon the rights of others.

The reaction was practically unanimous that this community recognizes the validity-sometimes even the necessity-of protest regarding the current burning issues of our society: war and peace, especially Vietnam; civil rights, especially of minority groups; the stance of the University vis-à-vis moral issues of great public concern; the operation of the University as university. There was also virtual unanimity that the University could not continue to exist as an open society, dedicated to the discussion of all issues of importance, if protests were of such a nature that the normal operations of the University were in any way impeded, or if the rights of any member of this community were abrogated, peacefully or non-peacefully. Violence was especially deplored as a violation of everything that the University community stands for.

I believe that I now have a clear mandate from this University community to see that: 1) our lines of communication are kept as open as possible, with all legitimate means of communicating dissent assured, expanded and protected; 2) civility and rationality are maintained as the most reasonable means of dissent within the academic community; and 3) violation of others' rights or

obstruction of the life of the University are outlawed as illegitimate means of dissent in this kind of open society.

Now comes my duty of stating, clearly and unequivocally, what happens if trouble comes to Notre Dame. I personally hope it never does. But, if it should, anyone or any group that substitutes force for rational persuasion, be it violent or non-violent, will be given 15 minutes of meditation to cease and desist. If the person or persons do not within that period cease and desist, they will be asked for their identity cards. Those who produce these will be suspended from this community as not understanding what this community is. Those who do not have or will not produce identity cards will be assumed not to be members of the community and will be charged with trespassing and disturbing the peace on private property and treated accordingly by the law.

After notification of suspension, or trespass in the case of non-community members, if there is not then within five minutes a movement to cease and desist, students will be notified of expulsion from this community and the law will deal with them as non-students.

There seems to be a current myth that university members are not responsible to the law, and that somehow the law is the enemy, as are those whom society has constituted to uphold and enforce it. I would like to insist here that all of us SHORTLY after Father Hesburgh's letter to Notre Dame students and faculty came to public attention, President Nixon asked Hesburgh to expand his views regarding campus unrest to Vice President Spiro Agnew, then meeting in Washington with the Governors of the 50 states. Following are highlights from Father Hesburgh's letter to Vice President Agnew:

• The vast majority of university and college students today are more informed, more widely read, better educated, more idealistic and more deeply sensitive to crucial moral issues in our times, more likely to dedicate themselves to good rather than selfish goals, than any past generation of students I have known. Even the most far-out students are trying to tell society

something that may be worth searching for—if they would only lower the volume so we could hear the message.

• The real crisis is not one of authority but a crisis of vision, which alone can inspire great leadership and create great morale in any society. A rebirth of great academic, civic and political leadership, a sharing of some of these youthful ideals and dreams (impossible or not) would be good for our universities and good for America, too.

 Part of that vision must certainly include law and order. But, curiously enough, one cannot really have law and order without another part of the vision: greater achievement of justice in our times, more compassion for all, real love between generations.

• The university community is capa-

are responsible to the duly constituted laws of this University community and to all the laws of the land. There is no other guarantee of civilization versus the jungle or mob rule, here or elsewhere.

If someone invades your home, do you begin a dialogue, or do you call the law? Without the law, the university is a sitting duck for any small group from outside or inside that wishes to destroy it, to incapacitate it, to terrorize it at whim. The argument goes—or has gone—that if you invoke the law, you lose the university community. My response is that without the law you may well lose the university—and, beyond that, the larger society that supports it and is most deeply wounded when law is no longer respected.

I have studied at some length the new politics of confrontation. The rhythm is simple: 1) Find a cause any cause, silly or not. 2) In the name of the cause, get a few determined people to force a confrontation at any cost of boorishness or incivility. 3) Once this has occurred -justified or not, orderly or notyell "police brutality." If it does not happen, try to induce it by foul language, physical abuse, whatever, thereby counting on a larger measure of sympathy from the passive members of the community. 4) Then call for amnesty, the head of the president on a platter, the complete submission to all demands. As one beleaguered president has said, such demonstrators want to be martyrs thrown to toothless lions.

ble, in most cases, of laying down its own guidelines and effectively maintaining them. When moral persuasion and academic sanctions fail to deter those who show open contempt for the life-style and self-declared values of the university community, however, there should be no hesitation to invoke whatever outside assistance is necessary. But let it be understood that the university, and only the university, public or private, makes this determination.

• We are going to win this battle, not by repressing the very values of rationality, civility and openness that we are trying to save, but by using them, and hopefully youth's vigor and idealism as well, to attack the deeper problems yet ahead in our age-long walk out of the jungle into the light.

So it has gone. Must it be so? Must universities be subjected, willy-nilly, to such intimidation and victimization whatever their good will in the matter? Somewhere a stand must be made.

I only ask that when the stand is made necessary by those who would destroy the community, let *them* carry the blame and the penalty. No one wants the forces of law on this or any other campus, but if some necessitate it, as a last and dismal

alternative to mob tyranny, let them shoulder the blame instead of receiving the sympathy of a community that they would hold at bay.

We can have a thousand resolutions as to what kind of society we want. But when lawlessness is afoot, and all authority is flouted, then we either invoke the normal forces of law or we allow the university to die beneath our hapless and hopeless gaze. I have no intention of presiding over such a spectacle here.

I truly believe that we are about to witness a revulsion on the part of state and national legislatures, of benefactors, parents, alumni, and the general public against much that is happening in higher education today. If I read the signs of the times correctly, this may well lead to a suppression of the liberty and autonomy that are the lifeblood of a university community. It may well lead to a rebirth of fascism, unless we ourselves are ready to take a stand for what is right for us. History is not consoling in this regard. We rule ourselves or others rule us, in a way that destroys the university as we have known and loved it.

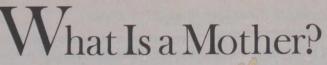
For information on reprints of this article, see page 20



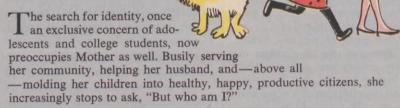
Answers to "Word Play" (page 74). Here is one solution for each question. (You may, however, have come up with other correct answers.)

1. Unite and untie. 2. Therein: the; there; her; here; ere; rein; in.

3. Hijinks. 4. Strength. 5. Startling; starting; staring; string; string; sing; in; I. 6. Queue. 7. AuTOMObile; oXYGen; joDHPurs; schiZOPhrenia; luncHEON; maRIJUana; saXOPhone; tOMAHAwk.



Condensed from the book
Compiled by
LEE PARR MCGRATH
and JOAN SCOBEY



In attempts to answer her, psychiatrists have explored her id, polls have surveyed her attitudes, sociologists have written learned reports, foundations have set aside large sums of money to investigate her "role." Even a President of the United States has set up a Commission on the Status of Women.

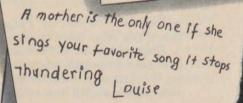
Here, for the first time, the question is put to the people who have the answers. We are pleased to present a view of Mother by those who keep her under closest surveillance and probably know her best—her children.

"WHAT IS A MOTHER," COPYRIGHT © 1968 BY LEE PARR MCGRATH AND JOAN SCOBEY. ILLUSTRATIONS COPYRIGHT © 1968 BY SIMON & SCHUSTER, INC. PUBLISHED AT \$1 BY ESSANDESS SPECIAL EDITIONS, A DIVISION OF SIMON & SCHUSTER, INC., 630 FIFTH AVE., NEW YORK, N.Y. 10020

who is a Mother?
She knows what is
important

asked Them god Them to be

Lizann



University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mr. James T. Evans E Company, Special Troops Steno 11 Fort Benjamin Harrison, Indiana 46216

Dear Jim:

The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

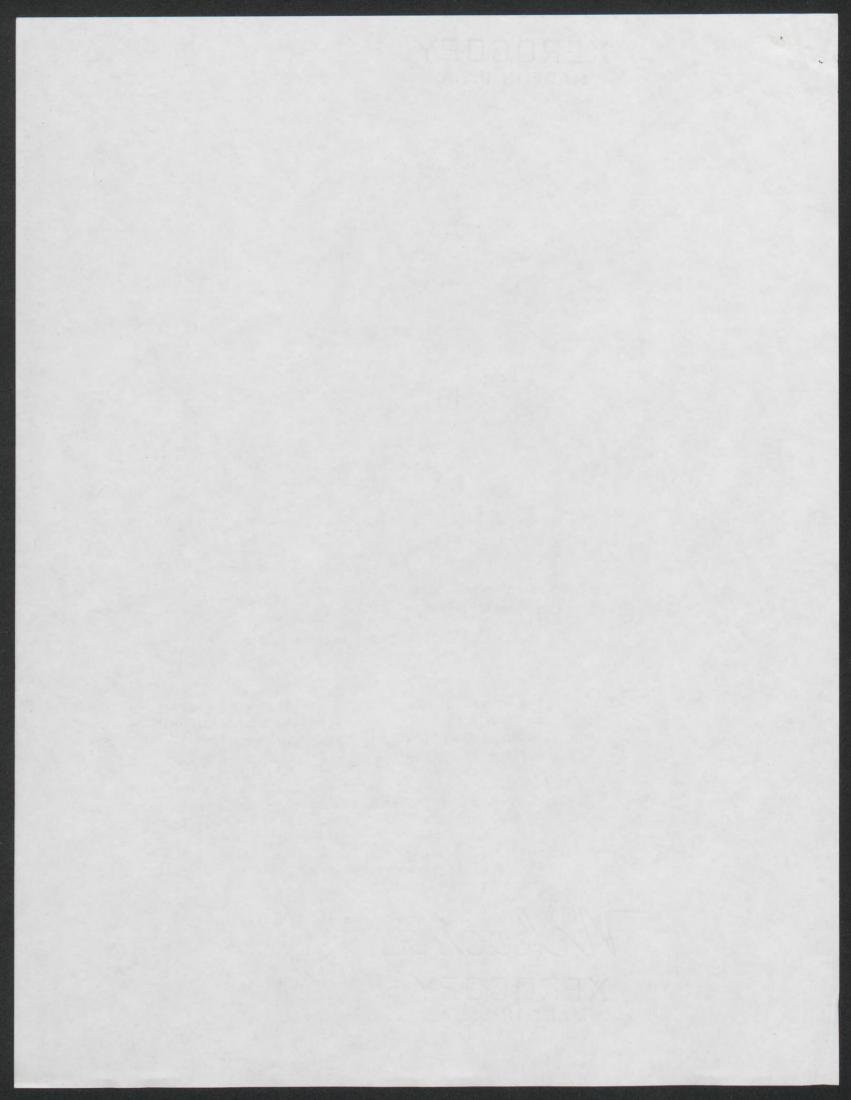
I wish you to know that I especially value the encouragement and support contained in your letter of February 17. Please know that I am most grateful to you for your friendly thoughtfulness.

I'm sorry I missed you when you came by the office the other day.

Very sincerely yours,

RHilip G. Hoffman

President



February 17, 1969 E Company, Special Troops Steno 11 Fort Benjamin Harrison, Indiana 46216 Dr. P. G. Hoffman President. University of Houston Houston, Texas 77004 Dear Dr. Hoffman. I hope this letter finds you presiding over a University still making progress in peace. Although the problems that are now tearing other schools cause me much concern, I still have great confidence that the University of Houston is very firmly underpinned. I suppose this is the time to hope that the lines of communication, that both of us worked to set up, continue to function. I am also glad to report that I am surviving the Army as well as it is surviving me. Actually, after seven years of academia, I have found my tour to be a rather refreshing opportunity to digest and further consider a lot of gray areas. I am much surer, now, that I will look back on my military service with pride. I plan to return in June or July, and I sincerely hope you will count on my help, if there is anything I can contribute. Please extend my greetings to all of your staff. Mar Jour ! add You came by the affice the alter

Petrucky 17, 1959 ordion resident, Personal to Barrage maiting progress in meace. Although the problems that are now tearing other schools cause on such concern, I still have meat to another it don't such of celt out at aims saccuse 1 .bornic communication, that both of we worked to set up, continue to Cunction. il is survivier me. Actually, after seven years of scademia, T end jurimen orneider a lot of gray sector. I am much surer, not, .eniro dil solvena gratilla e na shoe shoe Ithe I sant plan to return in June or Suly, and I streetely hope you will count on my help, in from is anything a contribute. Tease extend as area inca to all of your shorts. anav . T some b

University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mr. Newton Gresham
Fulbright, Crooker, Freeman, Bates
and Jaworski
Bank of the Southwest Building
Houston, Texas 77002

Dear Newt:

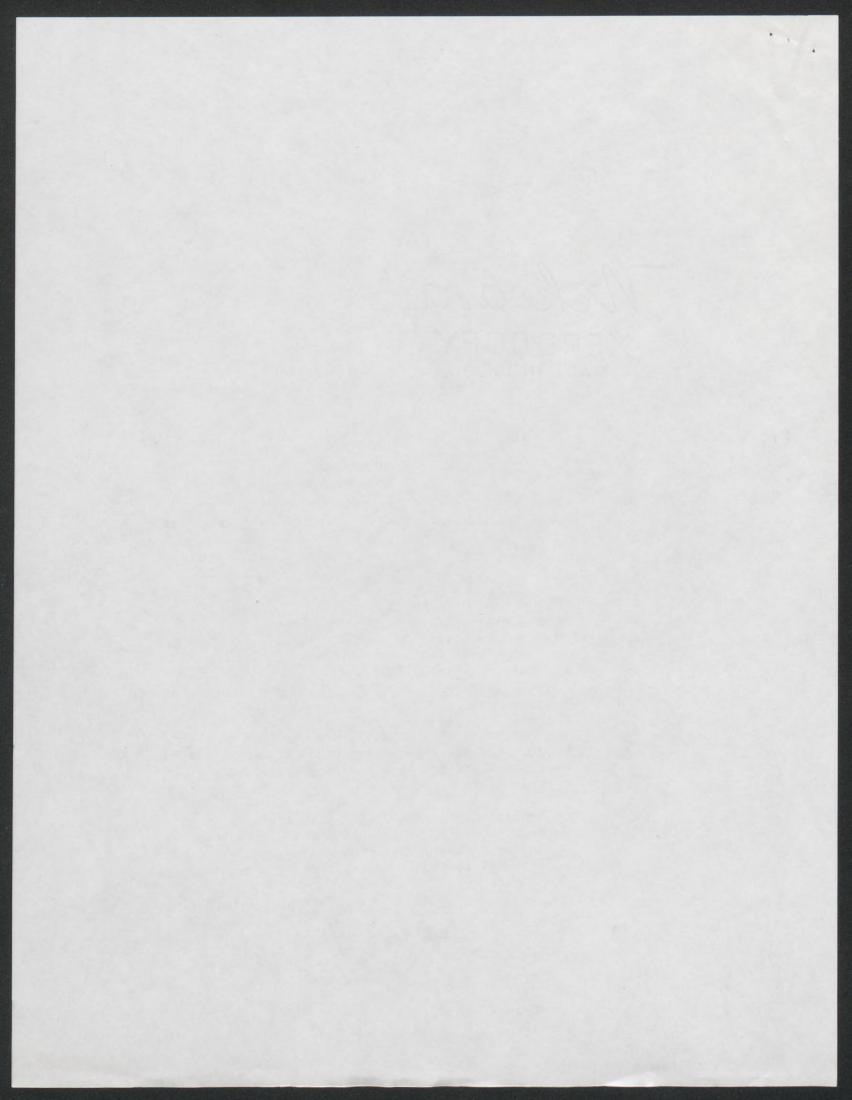
The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of April 29. Please know that I am most grateful to you for your friendly thoughtfulness.

Very sinderely yours,

Philip G. Hoffman President

PGH:mah



FULBRIGHT, CROOKER, FREEMAN, BATES & JAWORSKI ATTORNEYS AT LAW BANK OF THE SOUTHWEST BUILDING HOUSTON, TEXAS 77002 NEWTON GRESHAM PARTNER April 29, 1969 sity of House RECEIVED APR 30 1969 fice of the Pres Dr. Philip G. Hoffman, President University of Houston Houston, Texas Dear Phil: In today's Houston Chronicle I have just read an account of the address you gave Monday night to your Student Senate. May I congratulate and commend you for it. It is time that college students learn they do not cease to be citizens when they enroll in college and that their status gives them no privileges and no immunities not held by the ordinary citizen. If I can be of any help to you, please let me know. Sincerely, Newton Gresham NG:gr

University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mr. Oscar R. Gutierrez
Public Relations & Advertising
The Prudential Insurance Company
Box 2075
Houston, Texas 77001

Dear Oscar:

The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of February 25. Please know that I am most grateful to you for your friendly thoughtfulness.

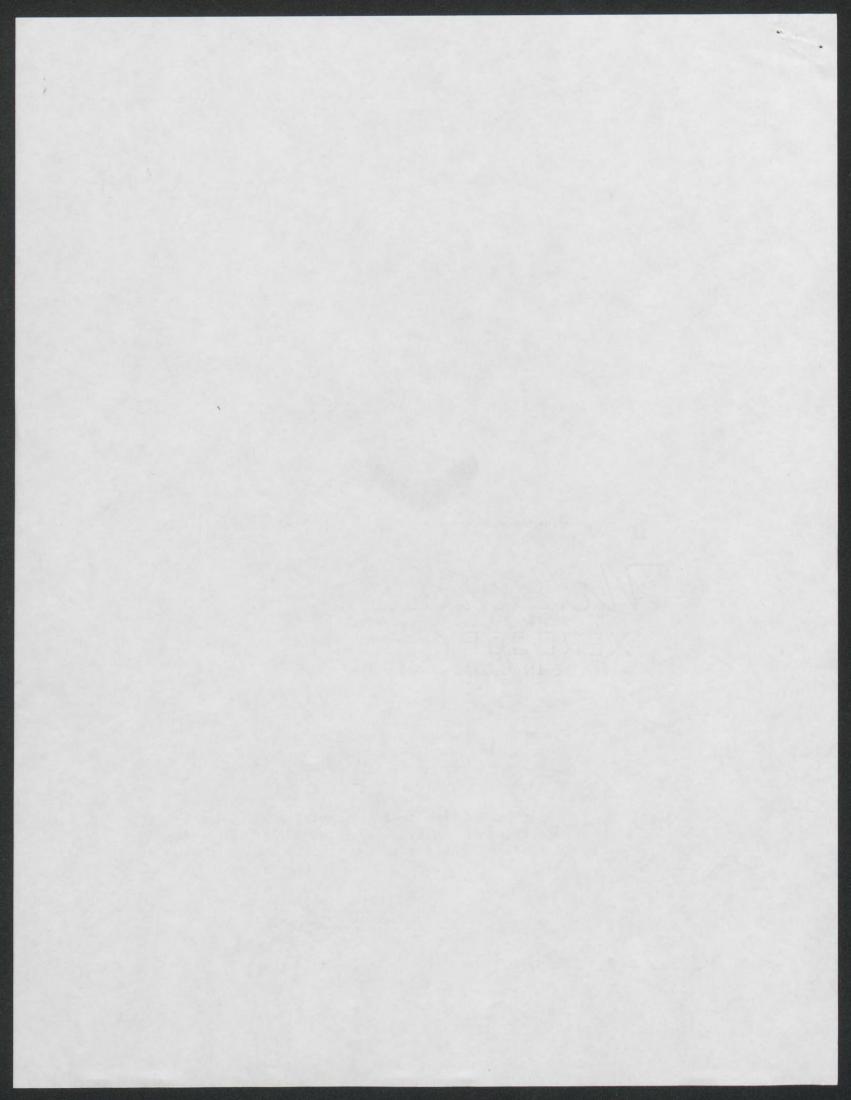
Very single ely yours,

Philip G. Hoffman

President

har, 6.7Kin ?

PGH:mah





THE PRUDENTIAL

Insurance Company of America

SOUTHWESTERN HOME OFFICE • BOX 2075 • HOUSTON, TEXAS 77001



FEB 26 196

Philip G. Hoffman President The University of Houston Houston, Texas

Dear Dr. Hoffman:

Just a few lines to let you know I support your stand--as reported recently in the Houston Post--for strong and swift response to any threat of violence on campus.

I served as editor of the Daily Cougar in 1965, and have continued to follow closely the affairs of the university since graduating in 1967.

Again, let me commend your determination to keep the university open, and the majority of the true students free from coercion and intimidation from the part of the minority.

Sincerely yours,

Once gu

Oscar R. Gutierrez

Staff Writer

Public Relations & Advertising

February 25, 1969

mention .0 qillid in 1967.

> Oscar R. Orbierres Staff Weiter

University of Houston HOUSTON, TEXAS 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Dr. and Mrs. John H. Hill

Houston, Texas 77002

Dear John and Laurita:

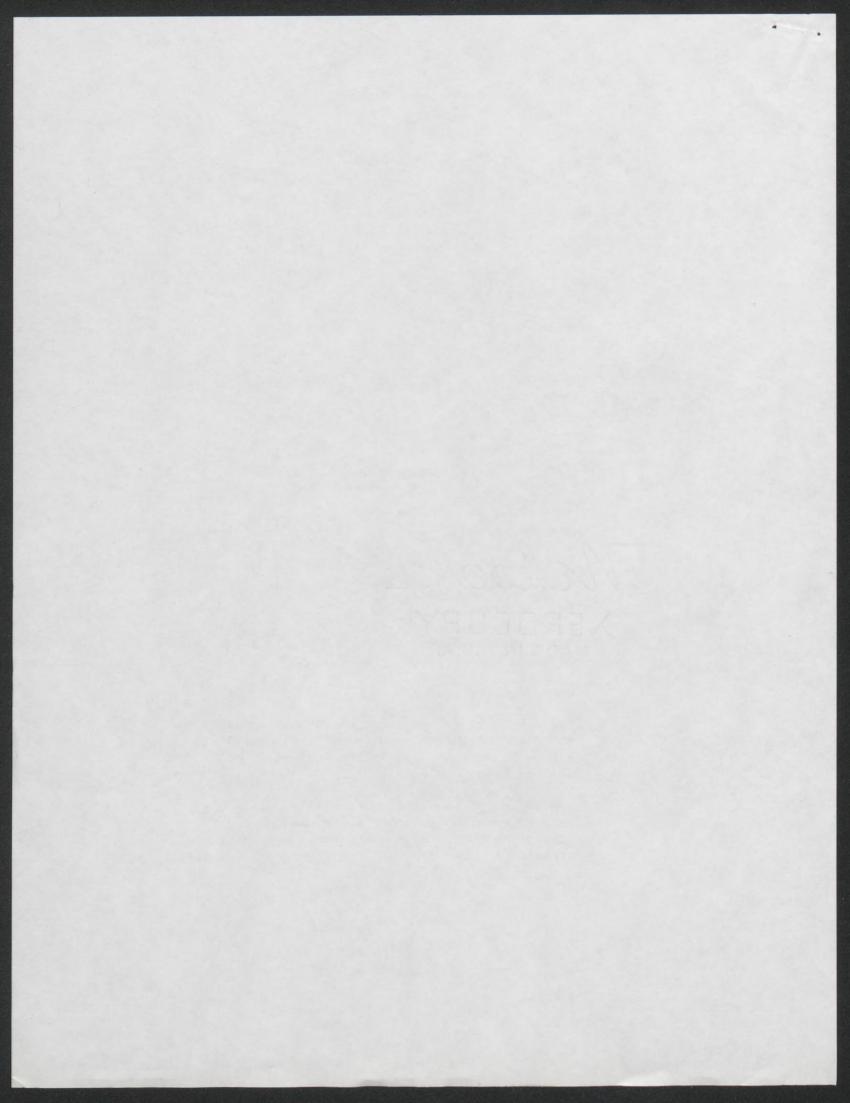
The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your note of March 3. Please know that I am most grateful to you for your friendly thoughtfulness.

Very singerely yours,

Philip G. Hoffman President

PGH:mah



us & Laureta. HOUSTON, TEXAS 77004 March 3, 1969 DEPARTMENT OF HISTORY Dear Phil and Mary: Laurita and I deeply appreciate your interest in our recent book as well as your nice comments on Mulvany's article which emphasized our interest in dancing. I believe that Arthur Murray has probably contributed more pleasure to his fellow man than Toynbee. We were delighted to learn that Mary has recovered from her recaptsurgery. In the matter of your problems with student unrest we have been aware of the strain it has placed on you and for that reason have been distressed. We think that you have handled a subjective and emotional problem with dignity. poise, and patience. We are sure that your objectivity as well as firmness offer the best solution of insoluble demands of a vocal group. We can only say that our best wishes are with you and Mary.

. The second of the second sec Fighers are a second constitution of con mid such anna , asual derimat, as for

University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mrs. Mildred Hirsh

Houston, Texas 77025

Dear Mildred:

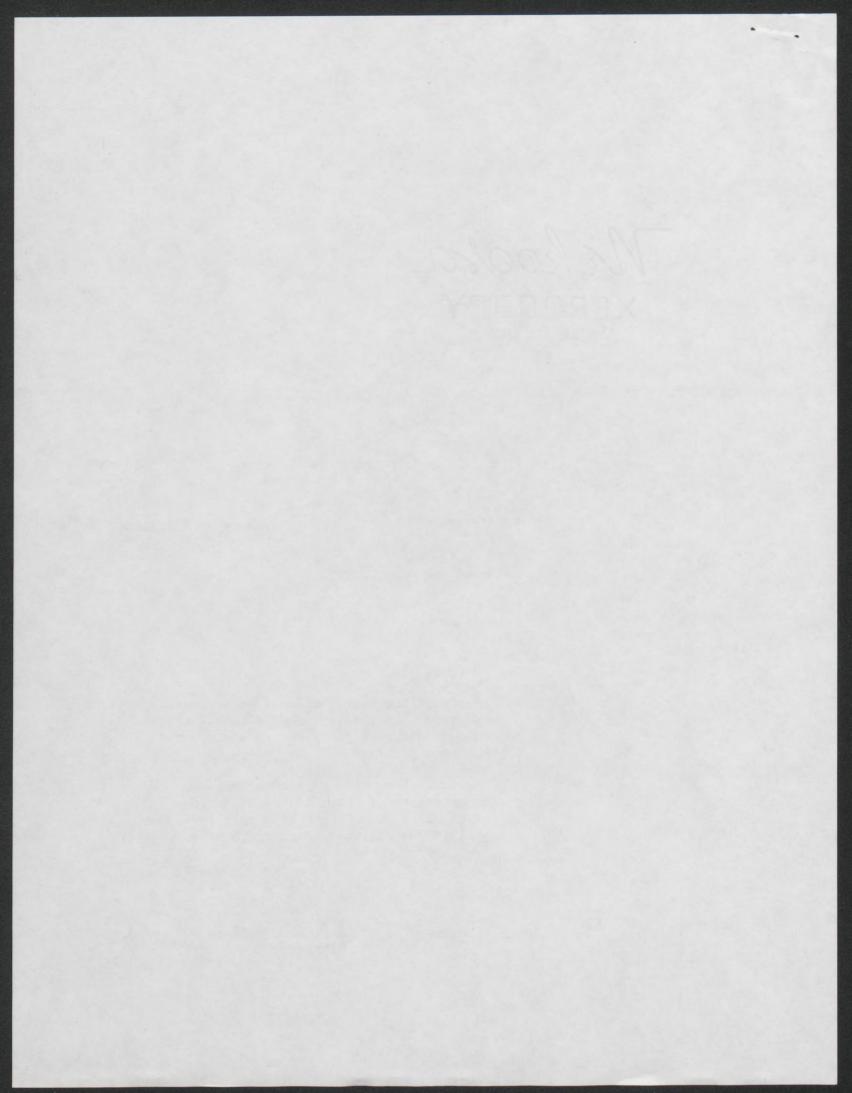
The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of March 10. Please know that I am most grateful to you for your friendly thoughtfulness.

Very sincerely yours,

Philip G. Hoffman President

PGH:mah



march 1.0, 1969. Dear Phil, We just want you to know that Those Readlines This morning hegarding the stand you are taking for Principle were The most comforting and satisfying news wiene seen in the paper for ages. he want you to know That, we are most grateful to you and are glad to be able, in all dincerities, to give you our individual suggest, en mhattuer way me can. You are providing us

all with an inspiring "PK. me are which grateful Sincerely, mil Hirsh

University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mr. E. Earl Scruggs P. O. Box 1780 Houston, Texas 77001

Dear Mr. Scruggs:

The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

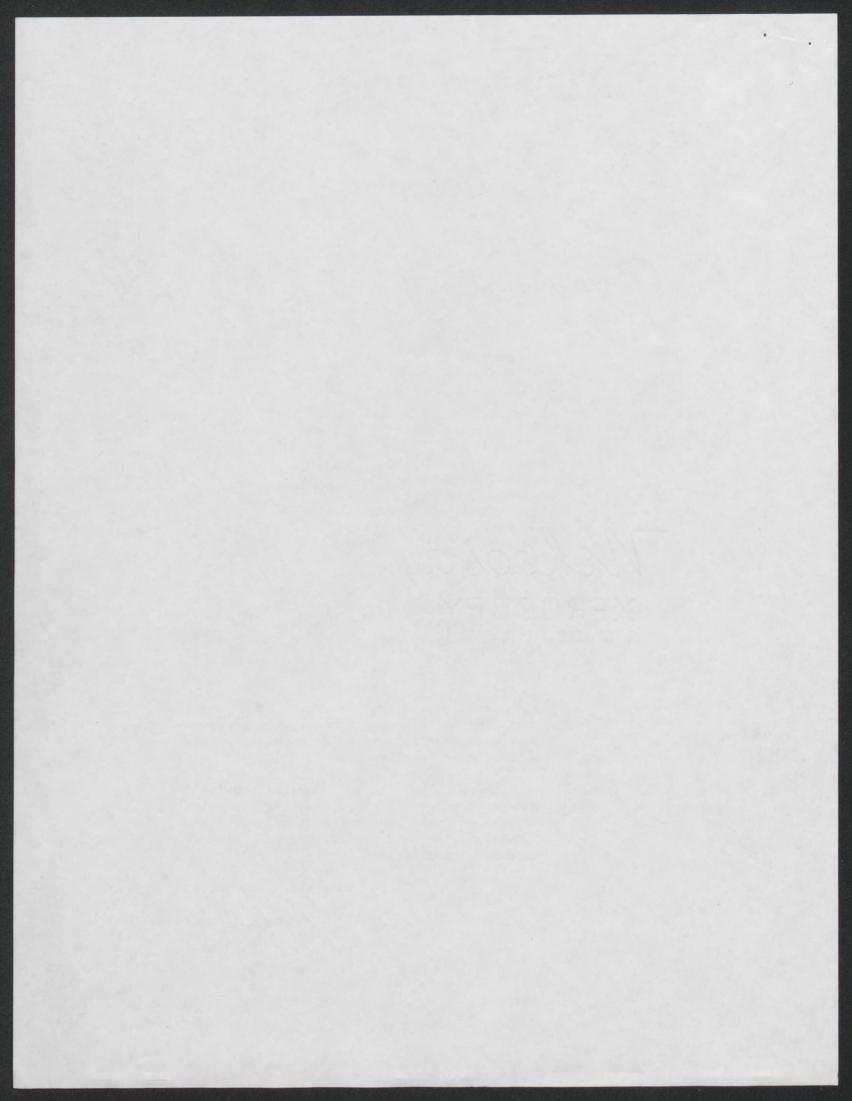
I wish you to know that I especially value the encouragement and support contained in your letters of February 18 and April 30. Please know that I am most grateful to you for your friendly thoughtfulness.

Very sincerely yours,

Philip G. Hoffman

President

PGH:mah



watch for earlier water and E. E. SCRUGGS
P. O. BOX 1780

Make Crubinel ack HOUSTON 1, TEXAS April 30, 1969 ersity of Hou. RECEIVED MAY 1 Ce of the Presi Dr. Philip G. Hoffman, President University of Houston 3801 Cullen Boulevard Houston, Texas 77004 Dear Dr. Hoffman: I was gratified to read the Chronicle report of your talk to the University of Houston Student Senators and other students. I have watched with dismay and almost unbelief as other universities capitulated under pressure and am relieved to have my thought that it won't happen here confirmed. While advice can come from anywhere (such as the student body) it seems to me that policy decisions must come from where accountability rests. If the university were not well run, the students and the faculty would not suffer the consequences, but the administration. I am of the opinion too that small groups on the campuses want to disrupt rather than be appeased. If this is true then demands that are granted will merely be superseded by demands more onerous. So if the issues must be joined, probably the sooner the better. Sincerely, Earl Same

E. E. SCRUGGS
P.O. BOX 1780
HOUSTON 1, TEXAS
February 18, 1969



Dr. Philip Hoffman, President University of Houston 3801 Cullen Houston, Texas 77004

Dear Dr. Hoffman:

I read today that several leaders of a minority group organization on the campus feel insulted by your reply to their demands. In contrast I thought that you had shown restraint and had gone at least as far as you could have in satisfying them.

I have felt for a long time that it is the administrator's job to run a university, the faculty's job to teach and the student's job to learn. If a student doesn't like the way the institution is run, he has a wide choice and could undoubtedly find one to his liking.

If history teaches us anything it is that appeasement won't work and that yielding beyond the point of good judgment may buy a little time but will cause bigger crises later when the dissidents are stronger.

I know that you know these things. I am sending this note to express the view that you would have strong community support in holding the line where it should be held.

Sincerely,

J. Earl Sungge

B. E. Sonucus

Bousson I, heave

February 18, 1969

aton

Ood

Dr. Philip Hoffman, President University of Houston 3801 Cullen Houston, Texas 77004

Dear Dr. Hoffmans

group organization on the campus feel insulted by your reply to their demands. In contrast I thought that you had shown restraint and had gone at least as far as you could have in setisfying them.

I have felt for a long time that it is the administrator's job to run a university, the faculty's job to teach and the student's job to learn. If a student doesn't like the way the institution is run, he has a wide choice and could undoubtedly find one to his liking.

If history teaches us anything it is that eppendent won't work and that yielding beyond the point of good judgment may buy a little time but will cause bigger crises later when the dissidents are stronger.

I know that you know these things, I am sending this note to express the view that you would have strong community support in holding the line where it should be held.

Sincerely

E. Earl Burger

University of Houston
Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mr. Irvin M. Shlenker Vice Chairman of the Board Houston National Bank P. O. Box 2518 Houston, Texas 77001

Dear Irvin:

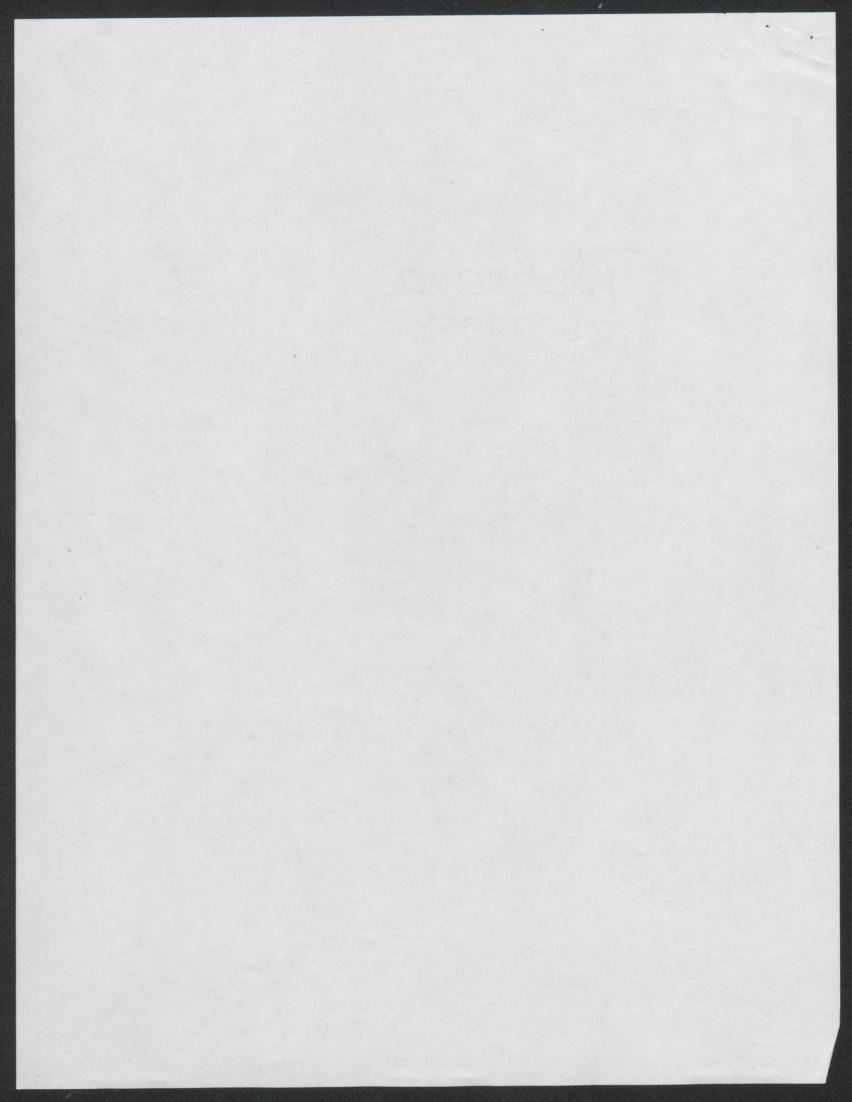
The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of April 30. Please know that I am most grateful to you for your friendly thoughtfulness.

Very sincerely yours,

Philip G. Hoffman President

PGH:mah





HOUSTON NATIONAL BANK

April 30, 1969

IRVIN M. SHLENKER



Dr. Phillip Hoffman President University of Houston Cullen Boulevard Houston, Texas 77004

Dear Doctor Hoffman:

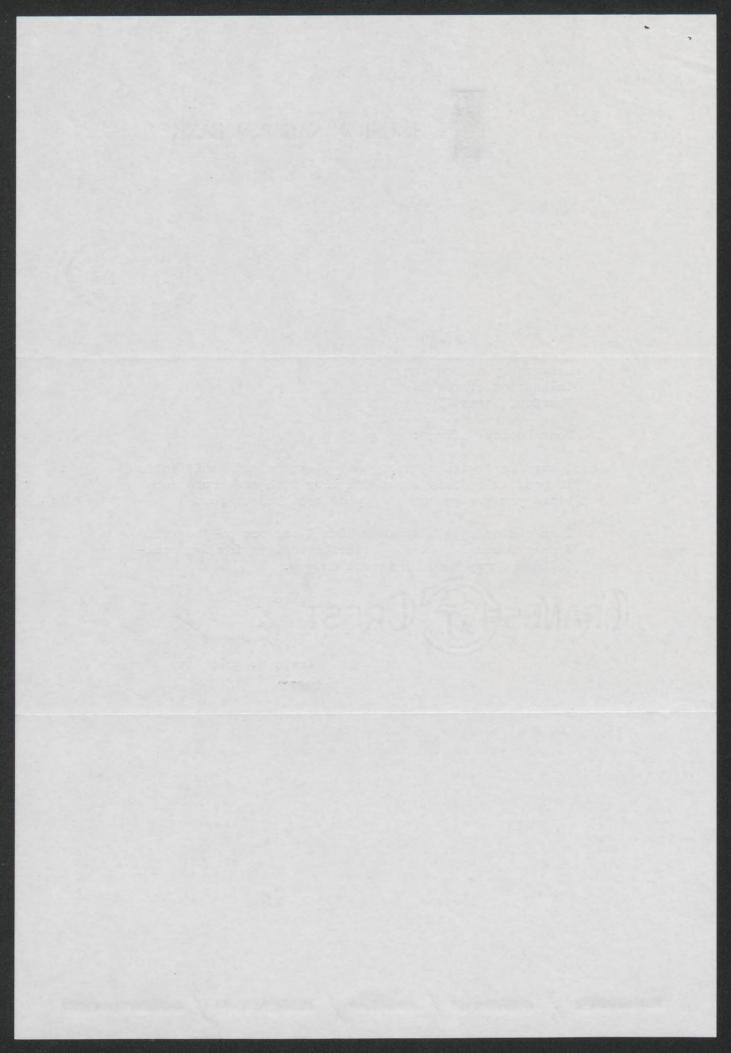
I have read with a great deal of pride and satisfaction in your friendship about the very fine and courageous stand you are pursuing on your troubled campus.

I am enclosing a clipping which I cut out of the Wall Street Journal in 1963; nevertheless, is far from outmoded and may be of interest to you.

Sincerely,

Irvin M. Shlenker

IMS oc Encls



Notable & Quotable

The Rev. Mr. Francis E. Mahaffy, missionary of the Orthodox Presbyterian Church in Eritrea, East Africa, in an article, "Social Justice," in the Freeman (Foundation for Economic Education, Inc.):

The term "justice" should not be confused with "charity." Justice, unlike charity, is the province of the state. Justice is blind. It guards the property and protects the life of all alike. It does not discriminate between-people. The economic status, religion, color or personality of the individual is of no concern to justice.

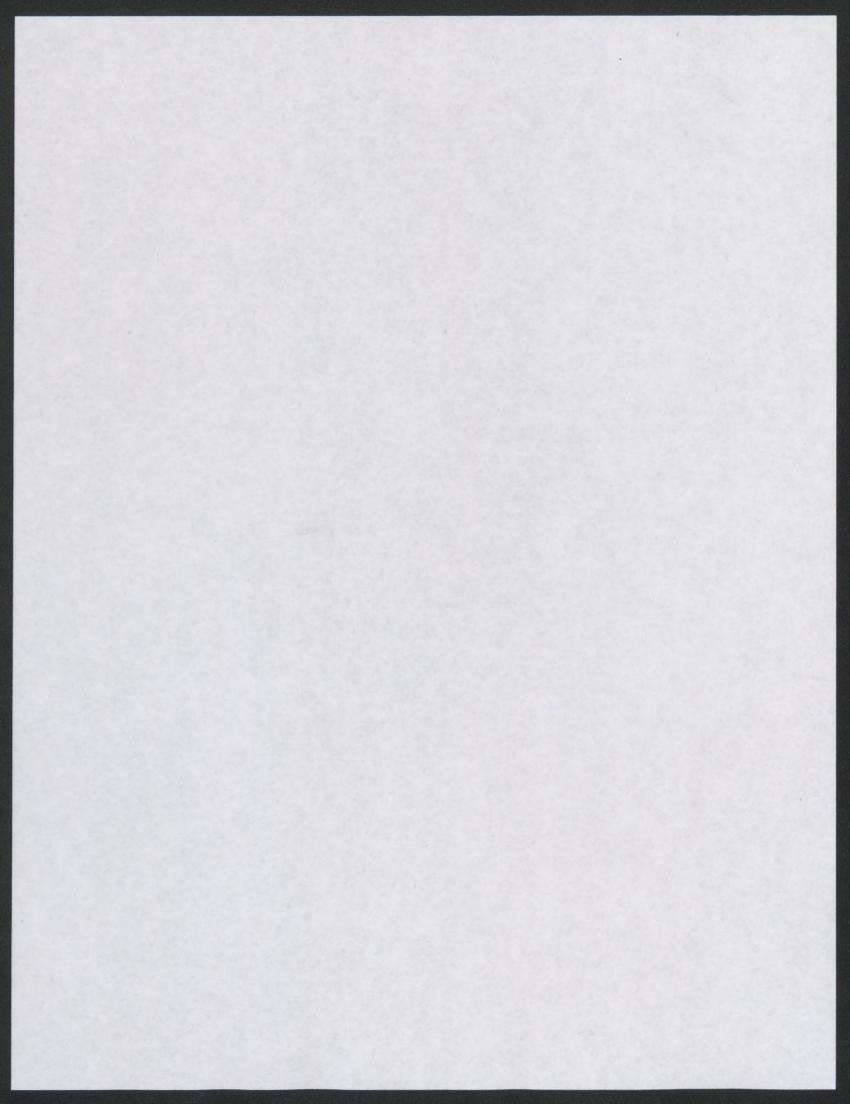
Justice is the execution of the law which treats all men equally. In its exercise the state has the monopoly of the use of force. The one who resorts to violence of one kind or another in his dealing with his fellow men—the murderer, the thief, or the contract breaker—is the recipient of justice wielded by the power of the state. The state has the power of the sword to execute justice.

Some feel that this idea of justice is a cold, heartless concept. They want the state to produce social and economic justice as well. They want justice to include a more equal distribution of the goods of this world. They want charity and sympathy to be effected by the power of the law.

In the process of broadening the meaning of justice to include these political activities, real justice is destroyed. The use of force to take from some to give to others is the very opposite of justice.

Economic equality or economic redistribution cannot be effected by force apart from an unequal, and thus unjust, treatment of individual citizens. When this becomes the policy of the state, justice no longer prevails. The adjective "social" destroys the noun "justice."

THE WALL STREET JOURNAL 10/8/63



University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Mrs. Ruth Smith

Bellaire, Texas 77401

Dear Ruth:

The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of May I. Please know that I am most grateful to you for your friendly thoughtfulness.

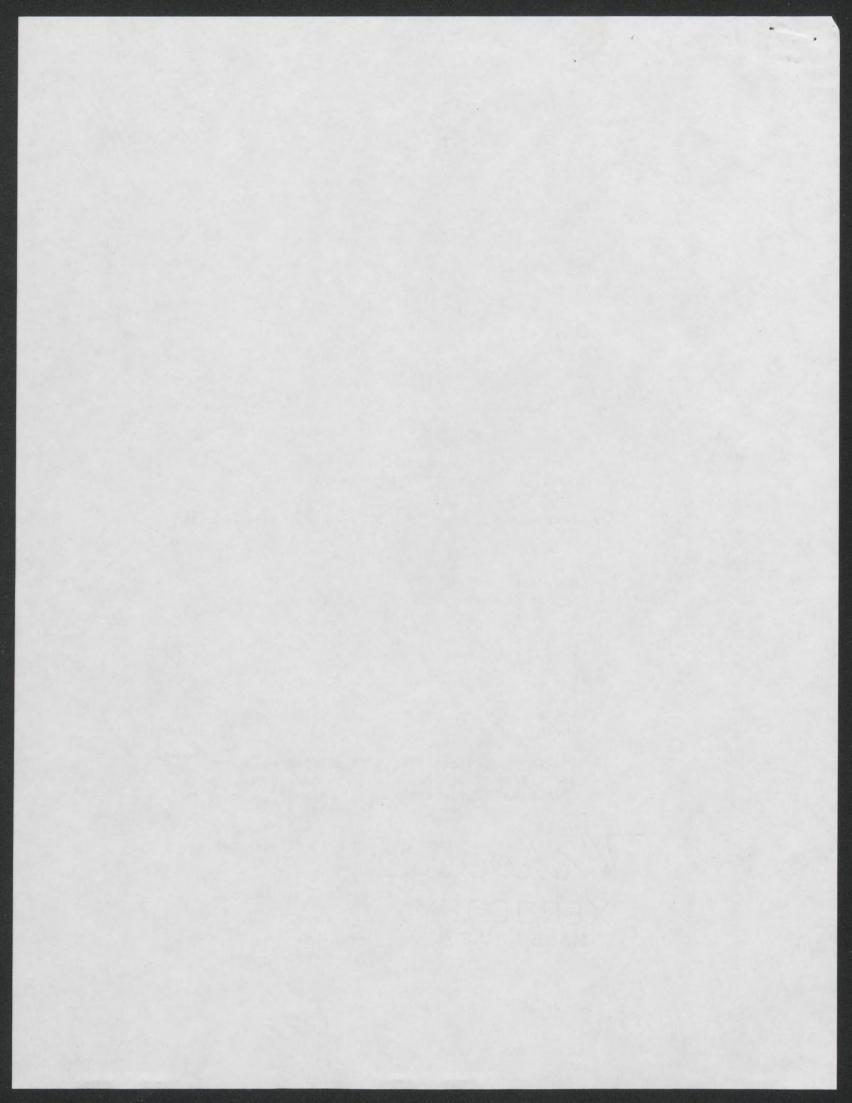
Mary joins me in sending our warm best wishes to you and Noyes.

Very sincerely yours,

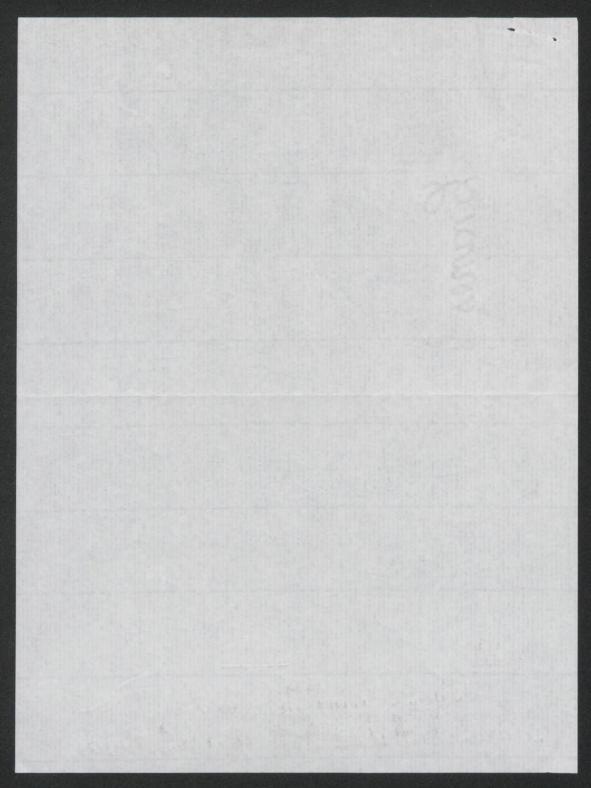
Phylip G. Hoffman

President

PGH: mah



Bellaire, Zufes may 1, 1969 Dr. Philip Hoffman Prisident University I Houston Hear President Hoffmay Juerely as Cystanders lours and I have Leen very slewed with your handling of the problems presented by The demands of some ofyster students. Welfel wilder to be Commended for acting with dignity outel windom; and we evanted you to know that we appreciate your position. Sincerely, Each Swith Warm best misher to you and Hoyes.



University of Houston Houston, Texas 77004

OFFICE OF THE PRESIDENT

June 11, 1969

Professor M. R. Willoctt Department of Chemistry

Dear Professor Willcott:

The events of the past few weeks have demanded so much time that I have found it impossible to acknowledge promptly the large volume of mail which I have received.

I wish you to know that I especially value the encouragement and support contained in your letter of February 27. Please know that I am most grateful to you for your friendly thoughtfulness.

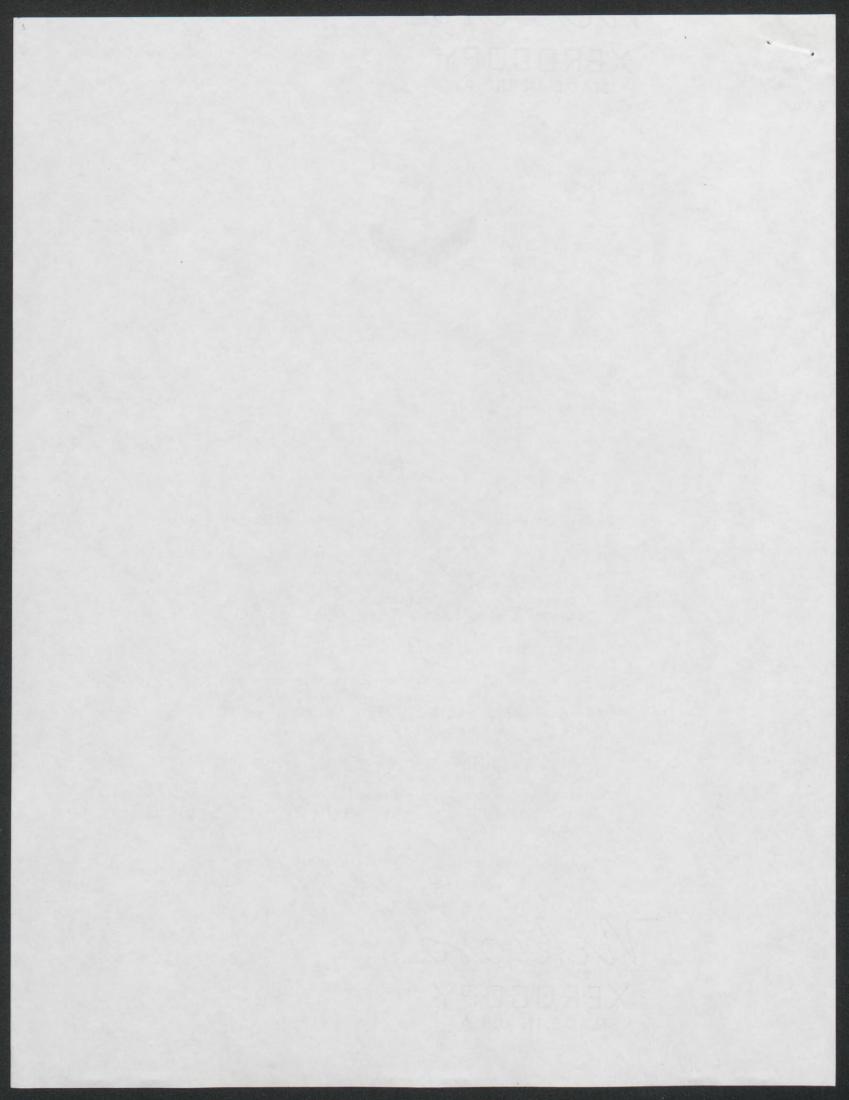
Very sincerely yours,

Philip G. Hoffman

President

PGH:mah

14,6340



sity of don RECEIVED University of Houston CULLEN BOULEVARD HOUSTON, TEXAS 77004 UNITED STATES OF AMERICA DEPARTMENT OF CHEMISTRY 27 February 1969 Dr. Philip G. Hoffman President University of Houston Houston, Texas 77004 Dear President Hoffman: I have been convinced for the last two weeks that your statesmanship was the best force the university had, and after the faculty meeting yesterday at noon, I am even more convinced. I would like to bring out two points. The first is that I agree completely with Professor Miller's comment that the involvement of AABL in the decision making process is an exceedingly powerful force. Second, I think it would be to your advantage to recognize that the Department of Chemistry has two Negro teaching assistants, one of whom holds a masters degree and fits Gene Locke's definition of a Negro faculty. I do not think AABL has recognized this point yet. If there is any direct way in which I can help with this particular problem, please feel free to call me. Sincerely, M. R. Wilfart Associate Professor of Chemistry MRW: la Cofies It Slothey gustey